

**GM HEALTH AND CARE BOARD**

**MINUTES OF THE MEETING HELD ON 14 SEPTEMBER 2018 AT NUMBER ONE  
RIVERSIDE - ROCHDALE COUNCIL OFFICES**

Bolton Council	Rachel Tanner
Bury Council	Councillor Andrea Simpson
Bury CCG	Stuart North
Bridgewater Community Healthcare	Karen Bliss Dorothy Whitaker
GM Mayor	Andy Burnham
GMCA	Lindsay Dunn Nicola Ward
GM Commissioning Hub	Rob Bellingham
GMCVO	Alex Whinnom
GM H&SC Partnership Team	Liz Benbow Warren Heppolette Claire Norman Nicky O'Connor Sarah Price Jon Rouse Vicky Sharrock Janet Wilkinson
GM Mental Health NHS FT	Steph Neville
Healthwatch	Jack Firth
Health Innovation Manchester	Arjun Sikand
Manchester City Council	Councillor Bev Craig
Manchester Foundation Trust	Caroline Davidson
Manchester Health and Care Commissioning	Ed Dyson
Oldham Council	Councillor Sean Fielding Carolyn Wilkins

Primary Care Advisory Group (GP)	Tracey Vell
Primary Care Advisory Group (Pharmacy)	Adam Irvine
Rochdale BC	Councillor Allan Brett Councillor Sara Rowbotham Steve Rumbelow
Rochdale Commissioning	Karen Kenton
Bolton CCG	Wirin Bhatiani
Salford CCG	Anthony Hassall Tom Tasker
Stockport CCG	Mark Chidgey
Stockport MBC	Councillor Wendy Wild Pam Smith
Tameside MBC	Steven Pleasant
Tameside NHS Foundation Trust	Karen James
TfGM	Stephen Rhodes
The Christie NHS FT	Tom Thornber
Trafford CCG	Sally Johnson
Wigan Council	Councillor Peter Smith (in the Chair) Stuart Cowley Donna Hall
Wigan Wrightington and Leigh NHS FT	Andrew Foster

Also present at the meeting was Leigh Webber, History Maker

### **HCB 32/18 WELCOME AND APOLOGIES**

Apologies were received from;

Darren Banks, Eamonn Boylan, Chris Brookes, Kathy Cowell, Mayor Paul Dennett Alan Dow, Chris Duffy, Councillor Alex Ganotis, Tony Oakman, Councillor Brenda Warrington Christine Outram, Councillor Rishi Shori, Roger Spencer, Councillor Linda Thomas, Councillor Andrew Western and Steve Wilson.

## **HCB 33/18 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS**

The Chair made reference to the fact that a recently published report from Public Health England (PHE) highlighted healthy life expectancy figures which demonstrate the average age which a person becomes dependent on medical treatment is under the age of sixty in six of the ten boroughs for men and five of the ten boroughs for women in GM. Of these, two were the worst in the country.

On behalf of the Board, the Chair offered gratitude to Stuart North, Chief Officer, Bury CCG. Stuart was thanked for his valued role at Bury and the wider system of health and social care in GM. Members wished him well in his retirement.

## **HCB 34/18 MINUTES OF THE MEETING HELD 13 JULY 2018**

The minutes of the meeting held 13 July 2018 were submitted for approval.

### **RESOLVED/-**

To approve the minutes of the meeting held on 13 July 2018.

## **HCB 35/18 CHIEF OFFICER'S UPDATE**

Jon Rouse, Chief Officer, Greater Manchester Health and Social Care Partnership (GMHSCP), provided an update on activity relating to health and care across the Partnership which included key highlights relating to performance, transformation, quality, finance and risk. The report also provided a summary of the key discussions and decisions of the Partnership Executive Board.

The following items were highlighted;

- The GM Health and Care Partnership continue to deliver against the ambition in Taking Charge and have begun to think about the future model of the Partnership and how to take this forward after the current five year period. It was reported that this will be influenced not only by what is happening in Greater Manchester but also key national events, not least the forthcoming publication of the 10 year NHS Plan and the Social Care Green Paper, the conduct of the Spending Review and the proposed changes to the relationship between NHS England and NHS Improvement. It was reported that an engagement event to develop the approach to the Target Operating Model had been arranged for 2 October 2018 and members were encouraged to attend the session which will provide an opportunity to influence GM devolution.
- It was advised that the Chief Officer had met with the regional office of the British Association of Social Workers earlier in the week. An overview of the Focused Care programme and the benefits of social workers delivering personalised care in a primary care, general practice setting were highlighted to the Board.
- The Board received an update and overview of key performance measures with regards to reducing non-elective demand variation across GM, elective care waiting list growth and cancer performance. It was reported that GM would be the first place to publish waiting list data for access to psychological therapies for children and young people. A financial performance update for quarter one was provided and in doing so, appreciation for the collective effort in financial management across GM was noted.
- The programme of development for general practice nursing 'General Practice – Developing confidence, capability and capacity' was highlighted as a worthy programme to improve quality.

- The Board were advised that Bury North MP James Frith has launched a bold new report into the future of hospice care in Greater Manchester, *Living Well & Dying Well*. The recommendations of the report would be explored and agreement on the next steps would be taken in collaboration.

It was brought to the attention of the Board that barriers exist in the recognition of social work placements within the VCSE sector and do not count towards training. It was recognised that supervision should be provided by the Local Authority but it was suggested that this should not prevent the opportunities provided by the VCSE sector being undertaken. The Chief Officer agreed to consider further and pursue a possible solution to the issue.

#### **RESOLVED/-**

1. To note the update report;
2. To provide further consideration to the issues with regard to social work training placements within the VCSE sector.

#### **HCB 36/18 PROFILE OF SERVICE DELIVERY FOOTPRINTS IN WIGAN**

Donna Hall, Chief Executive, Wigan Council and Chief Accountable Officer Wigan Health and Care Commissioning provided the board with a presentation on the profile of service delivery footprints in Wigan Borough and the opportunities to identify and respond to shared understanding of risk cohorts.

Members endorsed the approach being undertaken in Wigan and advised it was the best possible strategy to address demand management effectively. The Board were informed that further opportunities to identify and focus on the need of the individuals by integrating data and providing a case management approach to health and care had been identified. The GM Mayor provided an overview of the priorities of work of the GM Reform Board in developing the model for service delivery which has as its focus person-centred place-based integration across GM.

The Board described the model as valuable for patients, citizens and workforce. The roll out of the proposed approach across localities was considered to be a key element in the development of the Target Operating Model.

The development of a bid to secure the wider integration of the work of the Department for Work and Pensions (DWP) based on the success of the Working Well programme was proposed.

It was reported that cost benefit analysis of the model adopted in Wigan demonstrated that early intervention and prevention had resulted in a freeze (apart from the social care element), in council tax in the borough over the previous five years.

#### **RESOLVED/-**

1. To endorse the public service reform model for development across GM;

2. To provide further consideration to the proposal to develop a bid to integrate the DWP within the model.

## **HCB 37/18 MEMORANDUM OF UNDERSTANDING (MOU) GM, HEALTH INNOVATION MANCHESTER AND THE HEALTH TECHNOLOGY INDUSTRY**

Arjun Sikand, Associate Director Commercial Partnerships, Health Innovation Manchester introduced a report which outlined the proposed Memorandum of Understanding (MoU) between Health Innovation Manchester (HInM), The Greater Manchester Health and Social Care Partnership (GMHSCP), and the Association of British HealthTech Industries (ABHI).

In support of the MoU the GM Mayor highlighted the wider ambitions of integration with the work underway to develop the Local Industrial Strategy. He spoke about the unique opportunities which demonstrate that GM can lead health innovation globally. The Health and Care Board were encouraged to engage in the development of the Local Industrial Strategy as the economic and care benefits of health innovation were considered crucial.

### **RESOLVED/-**

1. To confirm support and approve the decision to sign the MoU;
2. To provide further consideration to engagement on the Local Industrial Strategy and integration with health.

## **HCB 38/18 TOBACCO 'MAKING SMOKING HISTORY' UPDATE**

Dr Carolyn Wilkins, Chief Executive Oldham Council introduced an update on The Tobacco Free Greater Manchester Strategy launched in July 2017. The Tobacco Free Greater Manchester Strategy set the ambition to reduce smoking in the GM population by one third by 2021. This will result in 137,000 fewer smokers, supporting a tobacco free generation and ultimately helping to make smoking history.

The report provided an update on achievements since the strategy's launch, data on public support across all ten Greater Manchester localities and progress to strengthen engagement in the *History Makers* social movement promoting health to drive positive behaviour change and prevent future morbidity and mortality.

The report was supplemented by a presentation by Leigh Webber 'History Maker' advocate who provided an overview of her personal journey of being a smoker to stopping and taking up exercise, in particular running. The Board offered their appreciation to Leigh for her account and achievements.

In discussing E-cigarettes, the Board heard some views with regards to the safety implications of vaping. GM HSC would continue to rely on guidance and advice from Public Health England on this matter, in order to provide advice to patients.

In discussing the fact that the GM History Makers consultation had demonstrated very high levels of public support for extending more smokefree spaces and a tobacco retailer licensing scheme; it was advised that a lead Local Authority Private Bill is being explored as a potential opportunity as a vehicle for local regulation. Manchester City Council would lead this on behalf of all ten Greater Manchester local authorities.

## **RESOLVED/-**

1. To note the progress on implementation of the Greater Manchester Making Smoking History Strategy;
2. To affirm support for ongoing Making Smoking History work programme to 2021 to close the gap in smoking prevalence with England and dramatically reduce smoking related inequalities;
3. To commit to working to secure a smokefree generation, with an aspiration to Make Smoking History in Greater Manchester within a decade;
4. To commend Leigh Webber 'History Maker' advocate for her personal account and achievements.

## **HCB 39/18 URGENT AND EMERGENCY (UEC) CARE IMPROVEMENT PLAN**

Anthony Hassall, Chief Accountable Officer, NHS Salford Clinical Commissioning Group and Interim Chief Accountable Officer, NHS Trafford Clinical Commissioning Group, introduced a report which provided an overview of the recently approved Greater Manchester Urgent and Emergency Care (UEC) Improvement and Transformation Plan.

The Board were advised that the plan had been co-produced with over 130 stakeholders across Greater Manchester through a series of workshops. An early part of the design work was the identification of what needs to be done consistently well to achieve the programme aims. The four primary drivers identified were; Stay Well, Home First, Patient Flow and Discharge and Recovery.

The plan has been reviewed and approved via the Locality Urgent and Emergency Care Boards and the Greater Manchester Urgent and Emergency Care Improvement and Transformation Board. To complement the plan, a series of Greater Manchester ambitions have been developed and agreed with localities for the remainder of this financial year. It was advised that the plan and 2018/19 ambitions will be central to the approach to preparing for and managing the winter period. Furthermore, work is already underway with localities to ensure there is sufficient planning in place to deliver the correct levels of capacity in all parts of the UEC pathway.

## **RESOLVED/-**

To note the content of the report.

## **HCB 40/18 GM ESTATES STRATEGY**

Jon Rouse updated the Greater Manchester Health and Care Board on the work being undertaken on developing the estates programme within theme 5.

The update focused on the production of an updated GM Estates Strategy and the development of the GM capital pipeline and capital financing strategy. It was acknowledged that the legacy of the estate prior to *Taking Charge* was one which had been grossly under invested and moreover of significant variation.

It was advised that estate in the poorest condition was in communities that suffer from the worst health and have more of a requirement for services. This was significantly concentrated in the estate of Pennine Acute Trust.

The constraints with regards to PFI and LIFT were highlighted to the Board and the objectives of the GM approach were highlighted as a programme that provides an estate which delivers improved health outcomes and access to services.

The GM Mayor proposed that efficiency opportunities of buying out and or expiry of PFI and LIFT estate contracts should be considered on a GM wide basis for the utilisation of place based teams at the heart of communities.

It was acknowledged that the GMHSCP share the collective ambition but highlighted that technical details meant in a number of cases, this was prohibitively expensive. It was suggested that further details of the technicalities could be shared with the Board but further consideration to the proposal should they become more affordable propositions would be taken.

**RESOLVED/-**

1. To note the GM Estates Strategy and progress of the estates programme;
2. To provide further technical details on PFI and LIFT.

**HCB 41/18 BRINGING TRANSFORMATION TO LIFE IN ROCHDALE**

Karen Kenton, Associate Director of Integrated Commissioning, Integrated Services HMRCCG and Rochdale Council provided the Board with a presentation on the impact and difference transforming health and care is having in Rochdale. It was reported that cooperation and connectivity across the system is improving outcomes resulting healthier people with a better future. The Board commended the work being undertaken and that it represented best practice with potential for wider adoption.

**RESOLVED/-**

To note the update provided.

**HCB 42/18 DATES OF FUTURE MEETINGS**

Friday 9 November 2018	10:00am – 12:00 noon	Salford Civic Centre Swinton, Salford
------------------------	----------------------	--