
Report to Council

Interim Governance Mitigations

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Reason for Decision

The interim governance mitigations will support the effective running of council services and decision making. They will, as far as reasonably practicable, aim to align with the requirements set out in the Local Government Act 2000.

Recommendations

That the Council:

1. Continues its efforts to secure the appointment of a Leader, and notes that this will be a standing item on council agendas until a Leader is elected.
2. Endorses the temporary governance mitigations that were put in place following the annual meeting of the Council.
3. Approves the temporary proposals in the report which shall remain in force until the election of a Leader and appointment of a Cabinet, or until otherwise determined by Council.
4. Endorses the approach to managing the known risks to date arising from the absence of a Leader and the formation of a Cabinet, and that the Audit Committee be requested to consider the risk register.
5. Approves the interim governance mitigation framework set out in this report in relation to executive decision making, which aim to align as far as reasonably practicable with the requirements set out in the Local Government Act 2000.
6. Approves the arrangements for establishing Chairs of Committees during this interim period, as set out in the report, and delegates the appointments to the Chief Executive in consultation with the relevant Group Leader.

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7. Notes that all political group leaders will serve on the Health and Wellbeing Board, alongside the appointed chair, so that the Board can meet and fulfil its duties.
 8. Approves the creation of the interim Lead Member and Deputy Lead Member roles from political groups to provide visible political leadership for each of the Directorates working to the role descriptions set out in Appendix B.
 9. Endorses the proposed approach for appointing the four Interim Lead Members and Deputy Lead Members. Appointments will be offered in order of political group size, beginning with the Leader of the largest political group and progressing to the Leader of the smallest group. If any positions remain unfilled, the opportunity will then pass to Deputy Group Leaders in the same order until all roles have been allocated.
 10. Notes that the interim Lead Member roles are advisory and representative only, and do not constitute an Executive, nor can they exercise executive functions or direct officers. All executive decisions are being discharged through officers, in the best alignment with the constitution available in the absence of a Leader, Deputy Leader or Cabinet.

Directorate	Lead Member	Deputy Lead Member
Resources	Liberal Democrat	Liberal Democrat
Place	Labour	Labour
Children and Young People	Reform UK	Reform UK
Health and Adult Care	Oldham Group	Oldham Group

11. Approves that the interim Lead Member for Children and Young People assumes the statutory role as far as practicable for children's services, noting that the appointment will not fulfil the entire statutory requirements set out in the Children Act 2004 and related statutory guidance, as the role has no executive decision making powers.
12. Endorses that, subject to the approval of the constitutional changes detailed in the separate report to the Council, the Chief Executive will assume temporary responsibility for executive decision making regarding children and young people to mitigate as far as possible the statutory requirements in Section 19 of the Children Act 2004.
13. Approves the interim arrangements for dealing with petitions in the absence of District Leads, to include liaison with relevant Ward Councillors, or where the matter does not relate to a Ward, liaison with the political group leaders.

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14. Notes the decisions taken by the Chief Executive to date under the provisions of the emergency powers, which have been made following consultation with political group leaders, as set out in Appendix A.
 15. Approves the interim arrangements for Overview and Scrutiny, including the pre-decision scrutiny role of the Governance, Strategy and Resources Scrutiny Board.
 16. Approves the appointments to outside bodies as set out in Appendix C. Where there are more nominations for the positions available, the Council will use the Voting on Appointments Procedure in the Constitution to agree the representation.
 17. Delegates authority to the Chief Executive, following consultation with Political Group Leaders, to make any consequential amendments to or appointments to outside bodies that may be required after the Council meeting and for the remainder of the municipal year.
 18. Approves the revised municipal calendar attached at Appendix D and delegates subsequent additions or revisions to the Chief Executive in consultation with the political group leaders for the remainder of the municipal year.
 19. Notes the communications between the Council and the Ministry for Housing Communities and Local Government following the extraordinary Council meeting on 20 August, as set out in Appendix E.

Interim Governance Mitigations

1 Background

- 1.1 The Council remains under a statutory duty to operate executive arrangements. All the executive functions of the Council are, by virtue of section 9E(2) of the Local Government Act 2000, should be vested in the Executive Leader who determines the allocation and discharge of executive functions. All executive decisions are currently being discharged through officers, in the best alignment with the constitution available in the absence of a Leader, Deputy Leader or Cabinet.
- 1.2 The Local Government Act 2000 states where the office of the Leader is vacant, the Deputy Leader can act in their place, and if the Deputy Leader is unable to act, the Executive (called the Cabinet in Oldham) or a member of the Executive can act in the Leader's place. The absence of a Leader, Deputy Leader and Cabinet means the Council cannot operate in the manner envisaged by the Act.
- 1.3 Although the Council is continuing to perform its functions and duties without a Leader and Cabinet, there is an operational risk that without executive arrangements being in place, the day-to-day functions of the Council will begin to be compromised, resulting in a potential breach of substantive duties in service provision.
- 1.4 The absence of an Executive Leader does not prevent officers from exercising powers that have been lawfully delegated to them under the Constitution, nor does it prevent statutory officers from carrying out their respective duties. Delegations have been exercised having regard to external legal advice and have enabled the Council to continue to discharge its statutory functions and responsibilities without interruption.
- 1.5 This reports sets out a series of mitigation measures proposed by officers, following external legal advice and discussions with the Ministry for Housing, Communities and Local Government.

2 Current Position

2.1 Governance Mitigations Already in Place

- 2.1.1 The Council has three levels of executive decision making:
 - **Key decisions** are those where expenditure or savings are above £250,000 or significant in terms of its effects on communities living or working in two or more wards in Oldham. These would generally be taken by the Cabinet as a whole.
 - **Principal decisions** are those where expenditure or savings are over £100,000, or in the opinion of the Director of such significance that a record of the decision would ensure transparency and accountability. These are generally taken by a Cabinet Member in consultation with an Executive Director/Director.

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- **Administrative decisions** which incur expenditure up to £100,000 and must be within an approved budget and not in conflict with the Council's Budget and Policy Framework or other approved policies and must not raise new issues of policy. These are generally taken by officers in line with Directorate Schemes of Delegation which set out the levels of officers and who can take administrative decisions.

2.1.2 The constitution authorises the Chief Executive to take any emergency decisions in respect of the Council's executive functions (which generally fall into either the key decisions or principal decisions criteria) in consultation with the Leader of the Council or, in absence of the Leader, the Deputy Leader of the Council, which cannot be delayed until the next Cabinet Meeting. In the absence of a Council Leader, Deputy and Cabinet these powers have been exercised to ensure the effective and continued running of council services, which would otherwise have stopped, resulting in the potential detrimental impact on residents and on the Council.

2.1.3 Executive decisions have been taken following consultation through a fortnightly cross-party consultative group of all political group leaders and deputy leaders. The focus during the absence of a Leader has been to ensure continuity of essential services, with only the necessary decisions being taken to:

- Maintain service delivery;
- Protect vulnerable residents;
- Meet statutory obligations;
- Ensure financial stability;
- Maintain regulatory compliance; and
- Fulfil legal or contractual obligations.

2.1.4 A list of decisions that have been taken following consultation with political group leaders is set out in Appendix A.

2.1.5 There has been statutory officer oversight of all key and principal decisions, which have been subject to enhanced legal and finance review by the Monitoring Officer and the Section 151 Officer, or their deputies, and an emergency powers governance framework was established requiring all officers to set out the reasons why decisions could not be delayed, pending the election of a Leader.

2.1.6 A separate report is presented to the Council to propose updates to the Constitution, to provide clarity on the Chief Executive's delegated powers related to executive and non-executive emergency powers.

2.2 Risk Register

2.2.1 A dedicated risk register has been developed, which sets out the known risks to date arising from the absence of a Leader, Deputy Leader and Cabinet, which will be reported to the Audit Committee for their oversight. This describes the risks and mitigations which have been put in place to ensure that service delivery and decision making has continued pending the election of a Leader.

2.3 Executive Decision making

- 2.3.1 Until a Leader is appointed, it is proposed to continue the temporary fortnightly cross-party consultative meetings involving all political group leaders and deputy leaders prior to principal or key decisions being taken by the Chief Executive. However, such consultation shall not fetter the Chief Executive's ability to act urgently where necessary, and leaders will be updated as soon as possible on any action taken.

To support both consultation and engagement, the fortnightly sessions will alternate between:

- **Decision-focused meetings**, at which group leaders will be consulted on proposed principal and key decisions before they are taken; and
- **Briefing meetings**, at which group leaders will receive updates on emerging risks, organisational performance, budget briefings, strategic matters and other issues affecting the Council and the borough. These meetings will also be used as the Constitutional Working Group, as largely the membership is the same. Proposed amendments to the Constitution will thereafter be submitted to the full Council.

- 2.3.2 This approach will provide regular opportunities for both pre-decision consultation and wider discussion of issues affecting the authority and its communities.
- 2.3.3 Should any key or principal decision being considered at the Group Leaders' consultative meeting not have majority member support, based on the proportion of seats held by each Group on the Council, then the decision may be referred to the full Council for consideration prior to the Chief Executive making any final executive decision.
- 2.3.4 It is proposed to change the reporting structure to include a general summary of views from political leaders within the report to provide an overview of the political engagement prior to any decision being made.
- 2.3.5 After executive decisions have been taken, these will continue to be published on the Council's website. A regular communication will be issued to all Councillors informing them of the decisions that have been made, and relevant call-in provisions can be exercised where appropriate.
- 2.3.6 The Council is often required to respond to statutory and other consultations, and these would generally have Portfolio Holder oversight. In the interim, it is proposed that officer responses be prepared and that these be submitted to the Leaders' consultative sessions for information and oversight.
- 2.3.7 In relation to Cabinet Sub-Committees and other executive bodies, there are three established boards which meet on an adhoc basis, namely Community Asset Transfer Cabinet Sub-Committee, Shareholder Committee and the Integrated Care Partnership Committee. In the absence of a Leader and Cabinet, it is proposed that executive decisions would be taken by the Chief Executive following consultation through the Group Leaders' consultative meetings.
- 2.3.8 It is further proposed to utilise the Leaders' consultative meetings to consider the following matters prior to the Chief Executive making any decision under executive provisions. These are functions which would have been delegated to individual Cabinet Members in consultation with senior officers.

- Virements and specifically those associated with a significant change in the level of service from that set out in the relevant service plan; those in an approved budget head by a transfer from another approved budget head in excess of £100,000; the transfer of resources within a service budget on any one activity in excess of 5% or £50,000, whichever is the smaller; and an increase in an approved Department budget by a transfer from another approved Department budget where both budget heads are cash limited and the variation exceeds £25,000.
- Insurance cover, following advisement from the Director of Finance.
- Write-off of individual debts deemed irrecoverable prior to the draft annual accounts being submitted to the Audit Committee

2.4 Committees

- 2.4.1 It is proposed that chairs of Committees be allocated on a proportional basis as detailed below:

Chair roles available	Labour	Reform UK	Oldham Group	Liberal Democrats	Conservatives	Royton Independents
15	4.80	4.26	2.66	1.60	1.06	0.53
Rounded:	5	4	3	1	1	1

The proposed allocations reflect, as closely as practicable, the political composition of the Council whilst ensuring the effective operation of regulatory and scrutiny functions.

- 2.4.2 It is particularly important for the Council to have a Chair of the Planning Committee in light of new planning legislation coming into force on 31 October 2026, as subject to approval of the separate report presented to Council at this meeting, the nominated planning officer will consult with the Chair of the Planning Committee regarding certain applications to be referred to the committee.
- 2.4.3 The proposal below provides for the two largest groups to each chair a regulatory committee and two scrutiny boards.

Committee / Board	Allowance payable	Proposal for chair / vice chair
Licensing Committee	Yes	Reform UK
Planning Committee	Yes	Labour
Children and Young People Scrutiny Board	Yes	Reform UK
Adult Social Care and Health Scrutiny Board	Yes	Labour
Place, Economic Growth and Environment Scrutiny Board	Yes	Reform UK

Governance, Strategy and Resources Scrutiny Board	Yes	Conservative
Health and Wellbeing Board	Yes	Oldham Group
Standards Committee	Yes	Liberal Democrat
Highway Regulation Committee	No	Labour
Commons Registration Panel	No	Royton Independents
Charitable Trust Committee	No	Oldham Group
Corporate Parenting Panel	No	Labour
Appeals Committee	No	Labour
Appointments Committee	No	Reform UK
Employment Committee / Local Negotiating Joint Consultative Committee	No	Oldham Group

2.4.4 The Licensing Committee is responsible for appointing members to its sub-committees, including the appointment of the Chair of the Licensing Driver Panel. As the Committee does not meet again until 20 October, it is proposed that, until that date, the Chair of the Licensing Driver Panel is selected at each meeting from among the seven members appointed to serve on the Panel. The three-member Licensing Panels will continue to be appointed in the usual way for each meeting.

2.4.5 For councils operating executive arrangements, the Health and Social Care Act 2012 requires the Council Leader to either serve on the Health and Wellbeing Board or nominate one or more members of the executive to do so. In the absence of a Council Leader who is able to make such nominations, it is proposed, as an interim measure, that all Political Group Leaders are appointed to the Health and Wellbeing Board. This will ensure that the Board remains quorate, can continue to meet, and is able to discharge its statutory functions pending the election of a Leader or the making of future nominations.

2.5 Interim Lead Member Roles

2.5.1 To provide democratic accountability and visible political leadership, it is proposed that Group Leaders of the four largest groups be aligned to each of the four directorates as an interim mitigation to ensure political oversight of council services, and for practical reasons, such as presenting reports at the full Council meeting. These appointments would not exercise executive decision-making powers, but would seek as far as possible to align with the requirements of the Local Government Act 2000 and Children Act 2004. Executive powers would remain vested in the Chief Executive through the interim arrangements in the absence of a Leader, Deputy Leader and the Cabinet.

2.5.2 It is proposed that the Leader of the largest group selects their role and so on, for the following directorates:

Directorate	Lead Member and Deputy
Resources	Liberal Democrats
Place	Labour
Children and Young People	Reform UK
Health and Adult Care	Oldham Group

2.5.3 The interim Lead Member roles are only mitigations for the absence of an Executive. They do not constitute an Executive, do not exercise executive functions and may not direct officers. All executive decisions are being discharged through officers, in the best alignment with the constitution available in the absence of a Leader, Deputy Leader or Executive.

2.5.4 The Lead Member role would provide:

- Presentation of reports to Council.
- Political advocacy.
- Service oversight.
- Visibility and statutory duties during inspections.

Role descriptions are set out in Appendix B.

2.5.5 It is proposed that Deputy Group Leaders serve as Deputy Lead Members for their respective Group Leaders' directorate during this interim period, purely from a practical and logistical perspective.

2.5.6 Lead Members and deputies would be briefed on key issues within the relevant directorate, and these briefings would be open to other political leaders and deputies

to attend, with reports back on key issues to the leaders' consultative meetings for wider political oversight.

2.6 District Leads

- 2.6.1 The Council has five District Leads as detailed in Article 11 in the Constitution. When petitions are received (excluding statutory petitions such as planning), the Council's Petitions Protocol requires a District Lead to convene a meeting within 21 calendar days of receipt, inviting the ward members and officers. Since May, in the absence of District Leads, Ward Members have been consulted on petitions within their Wards.

The following petitions have been received since the annual meeting in May 2026. A separate report to Council details those petitions that have reached over 50 valid signatures, and of those detailed below with the exception of 2006-08, the threshold has not been met.

The following petitions have been received since the annual meeting in May 2026:

Petition Ref. No.	Petition Title	Date Received
2026-06	Request to Review and Amend the St Luke's Primary School Experimental Traffic Order	16/07/26
2026-07	Petition for Resident Parking and Traffic Calming Measures - Hadfield Street	08/07/26
2026-08	Petition - Hollow Meadow Close - Royton	22/07/26
2026-09	Toilets in Tandle Hill Park	30/07/26
2026-10	Parking Permit for Residents - Beaufont Drive	16/08/26

- 2.6.2 All relevant petitions will remain subject to a report to the full Council in line with the Constitution. However, during this interim period, it is proposed that Council does not appoint to District Leads, and that petitions continue to be discussed with the relevant ward members, or where a matter does not fall within a ward, then the petition will be reported to the Leaders' consultative session.

2.7 Full Council meetings

- 2.7.1 The Council Procedure Rules in the Constitution specify three roles for the Leader and Cabinet Members during the full Council meeting. These include answering public questions, submitting a report on the work in their portfolio and receiving and answering questions from non-executive members.

- 2.7.2 In relation to public questions, it is proposed that the Mayor will continue the current practice of reading out the question in full. At the start of public questions, the Mayor will make a statement to explain that questions will be read out in the available time at the meeting, but in the absence of a Leader and Cabinet, written responses from

officers will be provided, and these will be published on the Council's website. This will ensure that members have oversight of the topics of interest to residents.

- 2.7.3 In relation to questions from elected members to the Leader and Cabinet, in the absence of a Leader, Deputy Leader and Cabinet, it is proposed that during this interim period, this item of business will not routinely be included on the council agenda but this arrangement will immediately revert on the election of a Leader.
- 2.7.4 In relation to Notices of Motions, the Constitution provides for 30 minutes for administration motions and 30 minutes for opposition motions. In the absence of an administration and opposition, an interim measure is to combine the timings to include a single agenda item for one hour to consider Notices of Motion. These will be dealt with in the order of the largest group first, to the smallest group. It is proposed that each political group or independent member can submit one motion per council meeting where applicable. Timings will generally be apportioned equally, based on the number of motions received. However, timings may be varied if there is agreement from the majority of group leaders in the pre-council briefing.

2.8 Overview and Scrutiny Arrangements

- 2.8.1 Section 9F of the Local Government Act 2000 states that executive arrangements must include provision for the appointment of one or more overview and scrutiny committees. It further requires those committees to have powers to scrutinise executive decisions, review policy, and make recommendations to the executive and the council.
- 2.8.2 A further governance mitigation is to establish pre-decision scrutiny for principal and key decisions, through the Governance, Strategy and Resources Scrutiny Board. The Board's recommendations will be submitted to the Leaders' consultative session so that the Chief Executive can give due consideration to these prior to decisions being made. However, such scrutiny shall not fetter the Chief Executive's ability to act urgently where necessary, and scrutiny will be updated as soon as possible on any action taken. The Scrutiny Board will meet monthly and will hold the following responsibilities:
- Review reports before consideration at the Leaders' consultative sessions.
 - Examine and make recommendations related to principal decisions.
 - Examine and make recommendations related to key decisions.
 - Review governance matters.
 - Review financial matters.
 - Consider valid call-in requests and make recommendations to the Chief Executive who will consult political group leaders prior to any decision.
 - Scrutinise corporate performance of the Council and for the Resources Directorate.

2.8.3 The other Scrutiny Boards, namely Place, Children and Young People and Health and Adult Social Care will continue to consider the following to provide an additional layer of assurance and challenge.

- Service performance.
- Improvement plans.
- Inspection preparation.
- Directorate business, with each scrutiny board prioritising their topics and determining whether these need to be Task and Finish Groups, or Board business.

2.8.4 In the event that any recommendation of an Overview and Scrutiny Board is not supported by the Leaders at the consultative meeting, the matter may be referred to the full Council for consideration. The decision would be made by the Chief Executive following consultation with the full Council in the absence of the Leader, Deputy Leader and Cabinet.

2.8.5 It is proposed that Lead Members and their deputies are excluded from the membership of Overview and Scrutiny.

2.9 Outside Body Appointments

2.9.1 The Council appoints to a number of outside bodies. Whilst some of these have been filled (highlighted in red in Appendix C), it is important that the Council fills the remaining vacancies, as set out in Appendix C.

2.9.2 It is proposed that the appointments to the vacant roles on the Greater Manchester Combined Authority (GMCA) are filled on a proportional basis as detailed below and that substitutes are from the respective substantive representatives. ***As agreed in the meeting, I have included some suggestions, and negotiations can be made amongst Leaders in line with the political proportionality calculations.***

Number of GMCA positions available	Labour (L)	Reform UK (RUK)	Oldham Group (OG)	Liberal Democrats (LD)	Conservatives (C)	Royton Independents (RI)
16	4.8	4.3	2.7	1.6	1.1	0.53
Rounded	5	4	3	2	1	1

Body	Requirement	Allowance payable	Proposal
GMCA	X1 X1 substitute (ideally gender balance)	Yes	Labour

Association of Greater Manchester Authorities (AGMA) Joint Committee	X1 X1 substitute Should be the GMCA representatives as this meets at the rise of GMCA	No	Labour
Bee Network Committee (Joint Committee)	X1 X1 substitute cannot be on GMCA Scrutiny	Yes	Reform UK
Overview and Scrutiny GMCA specified a Labour nomination is required for GM political balance	X1 member X1 substitute Cannot be on GMCA or Bee Network	Yes	Labour
Waste GMCA specified a Labour nomination is required for GM political balance	X1 members X1 substitutes	No	Labour
Police Crime and Fire Panel (Joint committee) including Police and Crime Steering Group	X1 X1 substitute	No	Reform UK
Integrated Care Partnership Board (Joint Committee)	X1 X1 substitute Ideally GMCA member and their sub	No	Labour
Joint Health Scrutiny (Joint Committee)	X1 X1 substitute	No	Oldham Group
Air Quality Administration Committee (Joint committee)	X1 X1 substitute Cannot be on Air Quality Scrutiny	No	Reform UK

Air Quality Scrutiny Committee (Joint Committee)	X1 X1 substitute Cannot be on Air quality committee	No	Royton Independents
Housing First, Planning & Infrastructure	X1	No	Liberal Democrats
Culture	X1 X1 substitute	No	Oldham Group
Green City Region	X1	No	Oldham Group
GM Pension Fund Management Panel	X1	Yes	Reform UK
Children's Board	X1	No	Liberal Democrats
Statutory Functions Committee	X1 X1 substitute Ideally culture member	No	Conservatives

2.9.4 Where there are more nominations for the positions available, the Council Procedure Rule on Voting on Appointments will be utilised.

2.9.5 Any vacancy or change arising between Council meetings may be filled by the Chief Executive following consultation with Group Leaders.

2.10 **Members' Allowances**

2.10.1 A separate report of the Independent Remuneration Panel is presented to Council for consideration.

3. **Civic Leadership**

3.1 In the event of a significant emergency, major incident or civil contingency, there may be a need for a senior elected member to act as the public and civic face of the Council, providing reassurance and representation to residents. Under normal circumstances, this role would ordinarily be undertaken by the Leader, Deputy Leader or an appropriate Cabinet Member.

3.2 Where no Leader, Deputy Leader or Cabinet Member is in office or available to fulfil this function, it is proposed that the Mayor, as the Council's First Citizen and principal civic representative, undertake this ambassadorial and community leadership role. It is proposed that the Chief Executive would fulfil the role of

engaging with the media and partners and representing the Council at public events associated with the incident.

- 3.3 The Chief Executive would retain responsibility for the operational management of the Council's response, coordination with emergency services and partner organisations, and the exercise of any powers required to manage the incident, and would consult/inform political group leaders. This arrangement would provide clear civic leadership and public reassurance whilst maintaining the distinction between the Mayor's representative role and the Chief Executive's responsibility for directing the Council's operational response.

4 Municipal meetings calendar – council dates

- 4.1 A new calendar for the remaining municipal year is attached at Appendix D. This includes monthly meetings of the Governance, Strategy and Resources Scrutiny Board and revised dates for quarterly scrutiny boards.

5 Alternatives

- 6.1 The Council has obtained and considered legal advice in relation to the governance arrangements operating during the vacancy in the office of Leader. The proposed arrangements are considered an appropriate mitigation to reduce governance, operational and statutory compliance risks pending restoration of normal executive arrangements.

6 Consultation

- 6.1 Political Group Leaders have been consulted on the interim governance mitigations.
- 6.2 Regular discussions will continue to take place with the Government in respect of the mitigating governance arrangements.

7 Financial Implications

- 7.1 The proposals seek to maintain continuity of governance and decision making and do not of themselves create significant additional financial commitments. Any costs associated with Lead Member allowances will be considered separately through the Independent Remuneration Panel report.

8 Legal Implications

- 8.1 The Council remains under a statutory duty to operate executive arrangements under the Local Government Act 2000. The absence of a Leader, Deputy Leader and Cabinet represents an unprecedented constitutional position. The arrangements proposed in this report are intended to support continuity of governance, maintain lawful decision making through existing officer delegations and provide enhanced democratic oversight pending the election of a Leader and formation of an Executive. The proposals do not create an Executive or transfer executive functions to members. Alex Bougatef –Director of Legal Services.

9 **Procurement Implications**

9.1 None.

10 **Equality Impact, including implications for Children and Young People**

10.1 No.

11 **Key Decision**

11.1 No.

12 **Key Decision Reference**

12.1 N/A

13 **Background Papers**

13.1 Oldham Council Constitution.

14 **Appendices**

14.1 Appendix A: Decisions taken under emergency powers following consultation with political group leaders.

Appendix B: Lead Member role descriptions.

Appendix C: Appointments to outside bodies.

Appendix D: Municipal Calendar

Appendix E: Letter to the Ministry for Housing, Communities and Local Government.

Appendix A: List of Key and Principal Decisions taken under the Chief Executive's Emergency Powers following consultation with Political Group Leaders

Date	Report Title	Decision Type
22/06/2026	Care at Home - Contract Extension	Key
22/06/2026	Transport Capital Programme 2026/27	Key
22/06/2026	Carriageway Road Markings Framework	Key
22/06/2026	Carriageway Resurfacing Framework	Key
22/06/2026	Carriageway Preventative Maintenance Framework	Key
22/06/2026	Appointment of Contractor for the Heating System Replacement at Beever Primary School	Key
22/06/2026	Revenues and Benefits MRI Contract	Key
22/06/2026	Hybrid Mail Contract	Key
13/07/2026	A Bed Every Night Phase 6 and Rough Sleeping Outreach and Navigator Procurement	Key
13/07/2026	Oldham Coliseum	Key
13/07/2026	Approval of Grant Funding Agreement with Greater Manchester Combined Authority	Key
13/07/2026	Afghan Resettlement Programmes	Key
13/07/2026	Oldham Live Well Implementation	Key
13/07/2026	Proposal for the use of Section 31 grant funding to support stop smoking services	Key
13/07/2026	Digital Switchover - Upgrade of Council Funded PSTN Lines	Key
13/07/2026	Emergency Accommodation Reduction Programme (EARP)	Key
13/07/2026	Northern Roots Capital Grant	Principal
13/07/2026	Capital Funding for Accessible Boardwalk and Waymarked Walking Routes	Principal
31/07/2026	Breastfeeding Service Contract Modification	Principal
31/07/2026	ICEs Contract Award	Key
31/07/2026	SEND Reform Fund and Programme	Key
31/07/2026	King Street Bridges Funding	Key
31/07/2026	Acceptance of additional grant funding from DESNZ / GMCA Local Net Zero Accelerator and further modification of Buro Happold contract	Principal
31/07/2026	Oldham Total Care Fees	Key
31/07/2026	Contract Novation Elizabeth House	Principal
31/07/2026	MEGA Hubs Digital Skills Project	Key
24/08/2026	Emergency Out of Hours (Housing Options) Contract - Procurement	Key
24/08/2026	Revenue Monitor and Capital Investment Programme 2026/27 Quarter 1 – June 2026	Key

24/08/2026	Approval to utilise a joint contract with Bury Council for the Supply & Delivery of Cleaning Chemicals and Materials	Key
24/08/2026	Contract award for Winter gritters	Key
24/08/2026	Parenting Support Evidence-Based Interventions to Support Best Start in Life	Principal
24/08/2026	Foster Carer Skills and Allowances - Annual uplift	Key
24/08/2026	Extension of Family Hubs Community Outreach services – HomeStart	Principal
07/09/2026	Establishment of Oldham Mayoral Development Corporation	Key
07/09/2026	Annual Review of Treasury Management activity during the year compared to the Treasury Management Strategy 2025/26.	Key
07/09/2026	Appropriation of Land at Southlink	Key
07/09/2026	High Needs Provision in Mainstream Settings - Halcyon Way School	Key
07/09/2026	High Needs Provision in Mainstream Settings - Medlock Valley Primary School	Key
07/09/2026	Saddleworth Community Hub	Principal
07/09/2026	Acceptance of Adult Skills Funding Allocations 2026-2027 for Oldham Lifelong Learning Service and Get Oldham Working	Key
07/09/2026	Council Website Web templates refresh	Principal

Appendix B: Lead Member Role Descriptions

The Lead Member roles are representative only. They do not constitute an Executive, do not exercise executive functions and may not direct officers.

Lead Member for Resources

Purpose

To provide political oversight and advocacy for the Resources Directorate.

Areas of Focus

- Finance
- Treasury Management
- Revenues and Benefits
- Procurement
- ICT and Digital
- Workforce
- Governance
- Audit and Risk

Statutory Oversight

- Statement of Accounts
- Treasury management arrangements
- Corporate governance framework

Role

The Lead Member will:

- Participate in inspection activity.
 - Receive regular performance briefings.
 - Present reports relating to the directorate at Council meetings.
 - Act as political advocate for the directorate.
-

Lead Member for Place

Purpose

To provide political oversight and advocacy for the Place Directorate.

Areas of Focus

- Regeneration
- Housing
- Planning
- Environment
- Transport
- Highways
- Economic Development

Statutory Oversight

- Planning policy
- Highway authority functions
- Housing strategy
- Climate and environmental responsibilities

Role

The Lead Member will:

- Participate in inspection activity.
- Receive regular performance briefings.
- Present reports relating to the directorate at Council meetings.
- Act as political advocate for the directorate.

Lead Member for Children and Young People

Purpose

To provide political accountability for Children's Services.

Areas of Focus

- Education
- Children's Social Care
- Safeguarding
- Early Help
- SEND

Statutory Responsibilities Associated

This role will fulfil the function of:

Lead Member for Children's Services

under the Children Act framework and related statutory guidance.

Role

The Lead Member will:

- Participate in inspection activity.
 - Act as political champion for children and young people.
 - Receive regular performance briefings.
 - Present reports relating to the directorate at Council meetings.
 - Act as political advocate for the directorate.
-

Lead Member for Health and Adult Care

Purpose

To provide political accountability for Adult Social Care and Health.

Areas of Focus

- Adult Social Care
- Integrated Care
- Public Health
- Community Health

Statutory Oversight

This role will fulfil the function of:

- Lead Member for Adult Social Care
- Public Health political lead

where required by regulatory frameworks such as the Care Quality Commission (CQC).

Role

The Lead Member will:

- Participate in inspection activity.
- Act as political champion for adults with care and support needs.
- Receive regular performance briefings.
- Present reports relating to the directorate at Council meetings.
- Act as political advocate for the directorate.

