

Question	Management Response
• What processes are in place at the Council to:	
○ undertake an assessment of the risk that the financial statements may be materially misstated due to fraud or error (including the nature, extent, and frequency of these assessments);	Staff within the Finance Team attend appropriate training courses and have up-to-date technical knowledge and skills to enable them to prepare the financial statements. The Council has in place a robust system to review the accuracy and quality of its accounts. This includes checks to ensure the financial statements are correct and are supported by detailed records. There is also management oversight and review of the accounts. This is supported by the review of fundamental financial systems (FFS), which are audited by the Internal Audit function each year. These audits include a follow-up of previously agreed actions. The detailed audit programme for each financial system reflects the risk of fraud and error and are discussed where required with the Council's External Auditors, who also review the work completed where they deem necessary. The Annual Report from the Head of Audit and Counter Fraud gives an opinion on the overall control environment.
○ identify and respond to risks of fraud;	The Audit and Counter Fraud (A&CF) Teams identify and respond to the risk of fraud via the on-going review of the A&CF Plan. This is an annual plan based on strategic audit needs assessment, the Fraud Response Plan, and the Fraud and Loss Risk Assessment. This includes the risk of fraud identified by the National Audit Office (NAO) Fraud Advisory Panel, the CIPFA Fighting Fraud and Corruption Locally guidance and the Cabinet Office in their role as lead for the National Fraud Initiative (NFI).
○ communicate to employees the Council's views on business practice and ethical behaviour (for example by updating, communicating, and monitoring against the Authority's code of conduct); and	The Staff Code of Conduct and its appendices set out the standards expected around a range of matters, including the Nolan Principles (Standards of Public Life), gifts and hospitality, disclosure of information, and relationships. The Code of Conduct is available via the Council's Intranet and is included as part of the Council's induction training. The Code of Conduct is regularly reviewed. The Council's Contract Procedure Rules also set out the Council's expectations of staff in relation to procurement.
○ communicate to the Audit Committee the	Fraud risks and issues are reported by the Head of Audit and Counter Fraud in the A&CF Plan, the Fraud and Loss Risk Assessment and via regular

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processes for identifying and responding to fraud or error.	specific reporting, e.g., updates on specific risks in the Council's Annual Governance Statement. A suite of refreshed Counter Fraud policies was presented to, reviewed by, and approved by the Council's Audit Committee in October 2025. Ad hoc matters requiring a report to the Audit Committee are also prepared by the Head of Audit and Counter Fraud as required.
How does management gain assurance that all relevant laws and regulations have been complied with? Have there been any instances of non-compliance during 2025/26?	In accordance with the appropriate financial thresholds/scheme of delegation, all reports to the Council's Committees include formal comments from appropriate statutory officers. Internal Audit reviews whether the Council has adhered to relevant legislation and guidance as part of its ongoing audit arrangements and programmes. Specific training is also arranged by relevant teams, e.g. Legal Services.
Are there any actual or potential litigation or claims that would affect the financial statements?	All appropriate matters have been incorporated into the production and review of the Annual Governance Statement. As at 31 March 2026 there is no specific matter which is required to be reported upon in the accounts. Looking forward the perceived risks in the financial year 2026/27 have been considered and appropriately reported to the Audit Committee by inclusion in the AGS.
What controls are in place to: identify, authorise, approve, account for, and disclose related party transactions and relationships. For any new related parties (i.e., any not already disclosed in the previous year's audited financial statements) please provide a list of them, explain their nature, and whether there have been any transactions with these related parties during the year to 31 March 2025.	The controls in place are: - The separate disclosure Note to the Council's Statement of Accounts "Note 12: Related Parties" (which is subject to audit) sets out the key transactions with all related parties. - Members' Code of Conduct. - Members' Register of Interests in line with the 2011 Localism Act. - Members' Allowances are disclosed in Note 8 to the Council's Statement of Accounts. - Officers' Code of Conduct requires staff to record Gifts and Hospitality in accordance with the Code of Conduct. - Officers' Remuneration is disclosed in Note 9 to the Council's Statement of Accounts. - Code of Practice on Local Authority Accounting in the United Kingdom 2025/26 sets out the relevant information to disclose, together with CIPFA Bulletins on Closure of the 2025/26 Financial Statements. - Internal and External Audit monitor compliance. - The Council operates a Standards Committee. - Levy Bodies are subject to a separate external audit process.

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1. Are you aware of any actual, suspected, or alleged instances of fraud during the period 1 April 2025 – 31 March 2026 (<i>if 'yes', please provide details</i>)?	During this period of time (excluding business grants administered by the Council), there has been no significant (i.e., greater than £10k) corporate (in-house) fraud committed by internal staff which has required investigation.
2. Do you suspect fraud may be occurring within the organisation?	As at 31 March 2026 all instances of suspected fraud within the organisation had been investigated. The Council is a complex multidisciplinary organisation so there is a potential risk that management is unaware of some fraud occurring.
3. Do you have any concerns that there are areas within your organisation that are at risk of fraud?	Fraud Risks are captured, reported, and monitored by the Audit Committee via the Fraud and Loss Risk Assessment, the Fraud Response Plan, and the FFCL checklist, and fraud risks are routinely assessed for each audit review.
4. Are there particular locations within the organisation where fraud is more likely to occur?	Fraud Risks are captured, reported, and monitored by the Audit Committee via the Fraud and Loss Risk Assessment, the Fraud Response Plan, and the FFCL checklist, and fraud risks are routinely assessed for each audit review.
5. Have you identified any specific fraud risks within the Council?	Fraud risks are captured, reported, and monitored via the Fraud and Loss Risk Assessment, the Fraud Response Plan and potential fraud risks are assessed for each audit review.
6. Are you satisfied that internal controls, including segregation of duties, exist and work effectively (<i>if 'yes', please provide details</i>)?	Yes. In all central financial systems for 2025/26 there are agreed processes to review transactions. The Fundamental Financial Systems reviews support this process. Action Plans are in place to address any control deficiencies identified during the FFS reviews and are subject to regular follow-up. This follow-up includes regular reporting on progress against action plans to Executive Management and the Audit Committee.

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7. If not where are the risk areas?	As above, potential risks and issues are reported in the Council's AGS, and updates are reported to the Audit Committee on a regular basis. Risks are assessed annually and as part of detailed audit planning. The Council continues to experience significant challenge in social care and, due to the on-going integration with health partners, it continues to track the potential risk around these service areas as this is clearly an area of management focus. Large Capital Programme projects will also provide additional fraud opportunities in areas such as mandate fraud. The overarching risk area for the Council going forward are the challenges identified in connection with the Medium-Term Financial Strategy.
8. What other controls are in place to help prevent, deter, or detect fraud?	Fraud Risks and mitigations are captured, reported, and monitored by the Audit Committee via the Fraud and Loss Risk Assessment, the Fraud Response Plan, and the FFCL checklist, and fraud risks are routinely assessed for each audit review.
9. How do you encourage staff to report their concerns about fraud?	The Whistleblowing Policy sets out the arrangements for staff to anonymously report potential concerns and it is included in the Staff Code of Conduct. Following a risk assessment process, the Council will investigate allegations discretely, agree a course of action and agree recommendations. Where significant issues arise, External Audit will be briefed.
10. What concerns about fraud are staff expected to report?	The Whistleblowing Policy includes the reporting by employees of suspected misconduct, illegal acts, or failure to act within the Council. The aim of the Policy is to encourage employees and others who have serious concerns about any aspect of the Council's work to come forward and voice those concerns.

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11. From a fraud and corruption perspective, what are considered to be high risk posts within your organisation?	We concur with our External Auditor's assessment that, in all entities, management at various levels within an organisation are in a unique position to perpetrate fraud because of their ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively.
12. How are the risks relating to these posts identified, assessed, and managed?	Fraud Risks and mitigations are captured, reported, and monitored by the Audit Committee via the Fraud and Loss Risk Assessment, the Fraud Response Plan, and the FFCL checklist, and fraud risks are routinely assessed for each audit review.
13. Are you aware of any related party relationships or transactions that could give rise to instances of fraud?	None are recorded. Contract Procedure Rules set out the procedures for procurement and this service is subject to regular review by Internal Audit. No significant issues which will impact the financial statements have been identified in 2025/26.
14. How do you mitigate the risks associated with fraud related to related party relationships and transactions?	As above, the Council's Contract Procedure Rules set out the procedures for Procurement and this service is subject to review by Internal Audit. Other policies (and internal controls) to mitigate this risk include: • Members' Code of Conduct. • Members' Register of Interests in line with the 2011 Localism Act. • Members' Allowances are disclosed in Note 8 to the Council's Statement of Accounts. • Officers' Code of Conduct requires staff to record Gifts and Hospitality in accordance with the Code of Conduct. • The Council operates a Standards Committee. • Levying Bodies are subject to a separate external audit process. • The Council is required to disclose material transactions with related parties, bodies or individuals that have the potential to control

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	or influence the Council or to be controlled or influenced by the Council. These details are included in Note 12 to the Annual Financial Statements. In support of this Senior Officers are required to declare interests in companies, organisations, and entities with which the Council may interact in order to ensure transparency.
15. Are you aware of any entries made in the accounting records that you believe, or suspect are false or intentionally misleading?	No, I am not aware of any entries in the accounting records of this nature. The Council applies a detailed quality assurance process which incorporates independent, fresh eye, documented review of the Statement of Accounts by senior management prior to submitting its draft Accounts to the External Auditor.
16. Are there particular balances in the accounts where fraud is more likely to occur?	The balances of Accounts Payable (AP), Accounts Receivable were reviewed in 2025/26 as part of the yearly FFS programme of audits. The systems for AP are exposed to the potential risk of bank mandate fraud, whereby a “fraudster” contacts the Council to inform them that their bank details have changed, in an attempt to persuade the Council to make the payment to the erroneous account. Colleagues in the AP service and Procurement team are aware off these risks and apply manual checks to mitigate them.
17. Are you aware of any assets, liabilities, or transactions that you believe have been improperly included or omitted from the accounts of the organisation?	No, I am not aware of any assets, liabilities, or transactions that I believe have been improperly included or omitted from the accounts of the organisation. The Council's Quality Assurance process ensures the detailed review of the draft accounts prior to the submission to the External Auditors.
18. Could a false accounting entry escape detection? If so, how?	This is unlikely given the controls in place for processing transactions. The Council is a complex multidisciplinary organisation so there is a potential risk that

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19. Are there any external fraud risk factors, such as collection of revenues?	During 2025/26, Sundry Debtors, Council Tax and Business Rates transactions were sample reviewed by Internal Audit as part of the Fundamental Financial Systems audit, and as part of the National Fraud Initiative. "Fraud" in areas such as SPD is not uncommon and is addressed annually and minimised via these tools.
20. Are you aware of any organisational or management pressure to meet financial or operating targets?	No, I am not aware of any inappropriate organisational or management pressure being applied, or incentives offered, to myself or to colleagues to meet financial or operating targets. Monthly budget monitoring is conducted with service managers and reconciliations of key balances are conducted monthly, and significant variances are investigated.
21. Are you aware of any inappropriate organisational or management pressure being applied, or incentives offered, to you or colleagues to meet financial or operating targets?	No, as above, I am not aware of any inappropriate organisational or management pressure being applied, or incentives offered, to myself or to colleagues to meet financial or operating targets. Monthly budget monitoring is conducted with service managers and reconciliations of key balances are conducted monthly, and significant variances are investigated.
22. What arrangements has the Council put in place in response to the Bribery Act 2010?	The Council intranet includes information on the responsibilities around the Bribery Act 2010 in the Fraud Response Plan. The Staff Code of Conduct sets out the responsibilities for staff re: Bribery and Corruption. As part of the regular review of the suite of Counter Fraud policies the "Counter Fraud, Anti-Bribery Strategy and Counter Fraud Response Plan" was reviewed and revised and approved by the Council's Audit Committee in October 2025. These policies are regularly reviewed.

