

GM HEALTH AND CARE BOARD**MINUTES OF THE MEETING HELD ON 25 JANUARY 2019 AT
GMPF OFFICES, DROYLSDEN, MANCHESTER M43 6SF**

Bolton Council	Councillor Linda Thomas Tony Oakman Rachel Tanner
Bury Council	Councillor Rishi Shori Councillor Andrea Simpson Geoff Little
Manchester City Council	Councillor Sue Murphy Joanne Roney
Oldham Council	Councillor Sean Fielding Councillor Zahid Chauhan Carolyn Wilkins
Rochdale Council	Councillor Allan Brett Councillor Janet Emsley Councillor Sara Rowbotham
Salford City Council	Mayor Paul Dennett Jim Taylor
Stockport MBC	Councillor Alex Ganotis Pam Smith
Tameside Council	Councillor Brenda Warrington Steven Pleasant
Trafford Council	Councillor Andrew Western
Wigan Council	Councillor Peter Smith (Chair) Councillor Keith Cunliffe Andrea McKenzie-Folan
GM Mayor	Andy Burnham
GM Deputy Mayor	Baroness Beverly Hughes
GMCA	Eammon Boylan Julie Connor Liz Treacy Lindsay Dunn Andrew Lightfoot

	Liz Treacy Nicola Ward
GM Health and Social Care Partnership Team	Warren Heppolette Claire Norman Dr Richard Preece Jon Rouse (Chief Officer) Vicky Sharrock Steve Wilson
GM Health and Care Commissioning	Rob Bellingham
Manchester Health and Care Commissioning	Ian Williamson
Salford CCG	Tom Tasker
Trafford CCG	Sally Johnson
Wigan CCG	Caroline Kurzeja
Bridgewater Community Healthcare NHS FT	Karen Bliss
GM Mental Health NHS FT	Rupert Nichols
Tameside NHS FT	Karen James
The Christie	Roger Spencer
Primary Care Advisory Group (GP)	Tracey Vell
Primary Care Advisory Group (Optometry)	Dharmesh Patel
Primary Care Advisory Group (Pharmacy)	Claire Dickens
GMCVO	Alex Whinnom
Healthwatch	Jack Firth

HCB 01/19 WELCOME AND APOLOGIES

Lord Peter Smith, The Chair, extended a warm welcome to Mari Saeki, Project Lead – GM Autism Consortium and NAS, Tim Nicholls, Head of Policy and Public Affairs, NAS, Rachel Tanner, Director of Adult Social Care, Bolton Council and advisory group members Julie Porter, Joanne Tang, Ben Stone and Peter Baimbridge

Apologies were received from Darren Banks, Alan Dow, Andrew Gibson, Anthony Hassall, Su Long, Christine Outram, Colin Scales, Neil Thwaite and Dorothy Whittaker.

HBC 02/19 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

The Chair commended The Christie on becoming home to the first high energy NHS proton beam therapy (PBT) centre in the UK. Congratulations were extended to Alison McKenzie-Folan who has been appointed as the Chief Executive for Wigan Council and will take up position upon Donna Hall's departure.

RESOLVED/-

1. That the Health and Care Board acknowledge The Christie on becoming the first high energy NHS proton beam therapy (PBT) centre in the UK.
2. That the Health and Care Board welcome Alison McKenzie-Folan on her appointment to the role of Chief Executive for Wigan Council.

HCB 03/19 MINUTES OF THE MEETING HELD 9 NOVEMBER 2018

Consideration was given the minutes of the meeting held on 9 November 2018.

RESOLVED/-

That the meeting minutes be approved as a correct record.

HCB 04/19 CHIEF OFFICER'S REPORT

Jon Rouse, Chief Officer, GM Health and Social Care Partnership (GMHSCP), provided the GM Health and Care Board (the Board) with an update on activity relating to health and care across the Partnership. The update included key highlights relating to performance, transformation, quality, finance and risk. A summary of the key discussions and decisions of the Partnership Board were also provided.

- The Board were provided with an overview of the successful visit from Lord Prior, Chair of NHS England to Greater Manchester on 16 January which had concluded with a meeting with the GM Mayor Andy Burnham.
- It was reported that all ten systems across GM along with NWAS were working extremely hard to maintain patient flow and safety in urgent and emergency care for which thanks was placed on record. It was advised that an urgent care summit had been arranged for 14 February 2019 which would include Chief Executives, Accountable Officers and members of the national team to appraise winter planning.
- Members were advised that the Partnership were entering a period of change due to stronger system maturity and governance, allowing the GM system to take more direct oversight of programmes.

A member of the Board commented that section 3.2 of the report – Quality in Care Homes reinforced the maturity of the system to effectively work together which had resulted in a significant level of improvement in terms of CQC ratings. It was suggested that efforts to intensify improvements in care home quality across all geographies would be required in order to achieve above national performance. The

knock on effect of a reduction in care home beds due to quality in terms of hospital discharge was highlighted to the Board as a risk.

Members supported the comments of the Chief Officer with regards to the visit of Lord Prior and the positive feedback received. The Mayor suggested that GM should champion the achievements and difference that health devolution has made with particular regard to children and young people's mental health. The Partnership team were commended for the ground breaking work being undertaken.

It was acknowledged that without significant capital investment urgent and emergency care performance and capacity would be increasingly constrained despite place based work having already reduced or at least stabilised the number of admissions in some geographies

RESOLVED/-

That Member's comments and the update be noted.

HCB 05/19 GM STRATEGIC PRIORITIES AND THE NHS LONG TERM PLAN

Warren Heppolette, Executive Lead Strategy and System Development, GMHSCP introduced a report, which explained that a wide range of plans on both the future of the NHS and GM would culminate in the early part of 2019. All of the plans were inter-related and it was important to set them in a wider context about the future of GM. It was advised that each would play a vital part in accelerating the delivery of the GM Strategy, Our People, Our Place.

The key messages were noted as:

- In this time of national uncertainty, socially and economically, GM was taking the initiative and setting out bold plans to give people, communities and businesses hope and confidence for the future. This would be expressed through the finalisation of a number of key GM plans in the first few months of 2019 stretching across jobs, transport, housing and the environment.
- For health and care the Partnership would be setting out the next five years for taking charge, of the plan for health and social care transformation. The Partnership would publish a Prospectus for the next five years setting out how GM would meet, and go beyond, the ambitions in the new NHS Long Term Plan, published in January 2019.
- The Prospectus was a key part in the next phase of GM's journey as a devolved system and linked to a number of key pieces of work underway in GM.

The Chair acknowledged that work already being carried out in GM is reflected within the NHS Long Term plan but reiterated that the system should not become complacent. It was recognised that in order to address health inequalities consideration must be provided to the social and economic factors that affect communities. The review carried out by Professor Sir Michael Marmot on health

inequalities was identified and recognised within GM policies with regard to early years and school readiness.

A member identified that the Long Term Plan recognises the significance of Primary Care networks and it was acknowledged that localities in GM have led the way with neighbourhood developments which aligns with place based reform

Mayor Dennett welcomed the report and offered his appreciation to the GMHSC Partnership for the work undertaken in supporting the relationship between health and wellbeing and housing. The prioritisation and resourcing in order to achieve the vision was recognised as a challenge.

It was acknowledged that the VCSE are recognised within both GM strategic priorities and the NHS Long Term Plan as part of the support offer to address the health and wellbeing of communities. It was advised that an update report would be prepared which would articulate the offer of the VCSE sector to further align resources to support to the public sector.

The Chair commended the work of the Directors of Adult Social Care in GM who despite financial pressures continue to further develop and improve the quality of adult social care services.

RESOLVED/-

That the Board note the relationship described between the key emerging GM plans and between the health and social care Prospectus and the NHS Long Term Plan.

HCB 06/19 GM AUTISM FRIENDLY STRATEGY 2019-2022

Consideration was given to the report of Warren Heppolette, Executive Lead Strategy and System Development, GMHSCP that provided a summary of GM's first autism strategy and the work that had taken place to develop it. The strategy had been written by multiple stakeholders including autistic adults and family members of autistic people living in GM. The challenges in the strategy spoke across a number of agendas across public, private and voluntary sectors and sought to bring cross cutting improvements for autistic people and their carers.

The key messages from the report were:

- The strategy was a clear vision to work towards making GM an autism friendly place to live, where people received a timely diagnosis and support, professionals had a good understanding of autism, reasonable adjustments were made when required, where people could feel safe, have aspirations and fulfil their potential, and be a full member of their local community.
- A joint governance structure was now in place to oversee all the autism work in GM and would be accountable for delivery of the strategy. This was the GM Autism Delivery Board (formerly called the GM Combined Authority (GMCA) Steering Group.

- The GM Autism Consortium Project had led on the work working with multiple stakeholders including the two GMCA advisory groups (one for autistic adults and one for family members), professionals, commissioners and service providers.
- The strategy was called Making GM Autism Friendly and to this end there were four priorities identified within the strategy. Some of the work had already been started by the GMCA project and partners and some of the work would look at new areas of work.
- The strategy had already been presented to and supported by GM Directors of Adult Social Services, Clinical Commissioning Group (CCG) Directors of Commissioning and the GMCA Wider Leadership Team (WLT).
- Action plans for each objective were in place or in development and the Partnership would be setting up Task and Finish Groups on the work on the implementation of the strategy.
- A separate GM strategy for learning disabilities had been developed. Implementation of the strategies would be joined up where possible and the leads for the strategies were working closely together to prevent duplication.

The report was supplemented by a presentation by Mari Saeki, Project Lead – GM Autism Consortium and NAS, Tim Nicholls, Head of Policy and Public Affairs, NAS and Rachel Tanner, Director of Adult Social Care, Bolton. Advisory group members Julie Porter, Joanne Tang, Ben Stone and Peter Baimbridge provided members with an overview of their personal experiences of autism and hopes from the GM Autism Strategy.

In discussing the programme of work the Chair recognised that the strategy had been developed and co-produced to ensure the required change is achieved. It was suggested that further update reports are provided to the Board to monitor the experience and progress of the implementation of the strategy for autistic people living in Greater Manchester.

Members offered support of the GM Autism Strategy and thanked the speakers for input and were reassured that working relationships with autistic people and their families will continue. The strategy will be reviewed at the autism summit later in the year with the full support from the Mayor to ensure that the approach becomes a reality.

RESOLVED/-

That the Board review and approve the GM Autism Strategy.

HCB 07/19 GM TEACHING CARE HOMES

A report was presented by Dr Richard Preece, Executive Lead for Quality, GMSCP and Professor Alison Chambers, Pro-Vice-Chancellor, Faculty of Health, Psychology and Social Care, Manchester Metropolitan University which outlined the proposed

approach to develop a sustainable GM teaching care home (TCH) model, which would lead and embed a culture of collaboration for continuous learning and development, supporting ongoing improvements in the care home sector.

It was explained that the TCHs would be equipped with the ability to support the ever changing requirements and expectations of the ageing population within GM, fully supported by innovative technology and research. Developing a research innovation platform, the programme would support the provision of an environment that enabled student placements, apprenticeships and work experience etc. In doing this, the TCH model would encourage a much needed cohort of new professionals to enter the health and social care sector.

It was reported that by developing strong intergenerational relationships within the community and providing a platform for information and advice sharing, the Partnership would strive to create an environment that lent itself to cultivating, encouraging, supporting and promoting those relationships; in turn, change the perception of living and working within a care home, which would be an integral part of the community.

A GM TCH was not a medical education but a training, innovation and development centre for all health and social care staff and future health care professionals, including student nurses, social workers etc.

It was noted that the report would build on the national TCH pilot. Initially training and developing all health and social care staff within a care home setting, then going forward, developing and ongoing innovative, forward thinking sustainable plan for future generations of both individuals and the workforce.

RESOLVED/-

1. That the Board endorse the testing of the GM Teaching Homes Programme.
2. That the progress made to date in taking this work forward is endorsed.
3. That the current position of the programme is noted.

HCB 08/19 MEDICINES EXCELLENCE

Dr Richard Preece, Executive Lead for Quality, GMSCP introduced a report that updated the Board on the progress of the GM Medicines Excellence Plan. It was explained that the GM health and care system was confirming its strategy to achieve the 'safe, efficient, effective use of and research into medicines to enable the best possible outcomes'.

The key messages drawn from the report were:

- How the Partnership would deliver medicines excellence across GM. The report acknowledged the work that needed to be addressed across localities and that this might differ across and within sectors. This first phase of implementation would be reviewed a year after it has been agreed.

- The success of reducing variation and improving prescribing, dispensing and administration of medicines would improve outcomes for patients of GM. This was one plan where addressing polypharmacy, de-prescribing, medication reviews, diverting patients away from General Practitioner (GP) practices and accident and emergency (A&E) departments would generate the funding to reinvest in future innovations for medicines.
- Medicines excellence called for a truly integrated and system based approach to medicines with a clear expectation that localities would have the necessary governance mechanisms in place to ensure coordination across the care spectrum of home, primary, community and hospital care settings. All aspects of medicines delivery needed to join up so that the organisations involved worked collaboratively in pursuit of the strategy for the benefit of the patient and value for money for the tax payer.
- Medicines excellence focused on the short-term objectives. For each area an overall objective had been compiled at the end of each intervention which would support the actions that would need to be implemented to achieve this objective. It should be noted that localities of GM would determine, which areas they would focus on depending on the needs of their patients and that successes would be shared across GM.

RESOLVED/-

That the Board support the implementation of the short-term objectives 2018-2021 set out in the Medicines Excellence Plan.

HCB 09/19 WINTER PRESSURES UPDATE

A report which provided the Board with an update on the progress of how the GM system was managing the demand challenges associated with winter was provided for consideration.

The key messages highlighted in the report were:

- The report provided an update on the current winter pressures and progress against the agreed winter plans. It was advised that the primary focus was on ensuring sufficient operational capacity was matched to both non-elective and elective demand. Whilst the additional capacity had been created, there had been significant challenges due to a higher number of sicker patients, which had increased their length of stay in hospital. GM achieved 83.5% against the accident and emergency four hour standard for quarter 3, which was below the national standard. GMHSCP was working with NHS England and NHS Improvement (NHSI/E) and the senior leadership across GM to better understand the root causes for reduced performance. This would include a review of hospital and community bed, social and primary care capacity this winter compared with similar systems in the north and agreed improvement actions.
- Despite the pressures, there was a significant amount of progress being made with delivery of the GM UEC Improvement and Transformation plan. A GM

Acute Frailty model has been agreed with testing being planned for early this year. A specification for a single GM Clinical Assessment Service and locality-based Integrated Urgent Care Services had been developed with testing planned to go live at the end of January 2019. A substantial amount of support was currently being provided to localities and organisations in GM via the GMHSCP, local service improvement support teams and the national Emergency Care Improvement Support Team. The GM flu vaccination campaign had been successful this year with no reported issues on vaccine supplies and some of the highest uptake rates in the country for the majority of at risk patient groups. The GMHSCP continued to hold weekly winter planning meetings where current pressures and performance were reviewed and any required actions were agreed.

RESOLVED/-

That the report be noted.

HCB 10/19 TAMESIDE LOCALITY PRESENTATION

A presentation was provided by Steven Pleasant, Chief Executive, Tameside Metropolitan Borough Council/Accountable Officer, Tameside and Glossop CCG and Karen James, Chief Executive Tameside Foundation Trust which outlined the approach to integrated care within the locality.

The key characteristics of the supportive work programmes including social prescribing, Working Well and Active Tameside were provided to members. The achievements and impact on UEC admissions, emergency bed days and reduction in long stay admissions were detailed for consideration. The future aspirations and next steps to transform Tameside and Glossop to be a great place with a vibrant economy where people start well, live well and age well were outlined to the Board.

RESOLVED/-

That the presentation be noted.

HCB 11/19 DATES AND TIMES OF FUTURE MEETINGS

The following dates and times of future meetings were noted:

- Friday 8 March 2019, 10.00am – 12 noon, Stockport Town Hall
- Friday 31 May 2019, time to be confirmed, Trafford Metropolitan Borough Council.
- Friday 26 July 2019, time and venue to be confirmed.

RESOLVED/-

That the dates and times of future meetings be noted.