

Public Document Pack

HEALTH AND WELL BEING BOARD

Agenda

Date	Tuesday 15 November 2022
Time	2.00 pm
Venue	Council Chamber, Civic Centre, Oldham, West Street, Oldham, OL1 1NL
Notes	1. DECLARATIONS OF INTEREST- If a Member requires any advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or in advance of the meeting. 2. CONTACT OFFICER for this Agenda is Tel. 0161 770 5151 or email

Item No

- 1 Apologies for Absence
- 2 DECLARATIONS OF INTEREST
To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.
- 3 Urgent Business
Urgent business, if any, introduced by the Chair.
- 4 Public Question Time
To receive Questions from the Public, in accordance with the Council's Constitution.
- 5 Minutes (Pages 1 - 6)
The Minutes of the meeting of the Health and Wellbeing Board held on 4th October 2022 are attached for approval.
- 6 Statement on the Health Impact of the Cost of Living Crisis.
Director of Public Health to report.
- 7 Better Care Fund Plan 2022/23 (Pages 7 - 10)
- 8 Health and Wellbeing -Draft Strategy (Pages 11 - 12)
Presentation at the meeting.

- 9 Health Inequalities Update (Pages 13 - 34)
- 10 Health Inequalities Plan - Thematic Focus
- 11 Health Improvement Highlight Report (Pages 35 - 36)
- 12 Health Protection Highlight Report (Pages 37 - 40)
- 13 Date of Next Meeting

A Health and Wellbeing Board Development Session is scheduled to be held on Tuesday, 13th December 2022 at 2.00pm, on the theme of Mental Health and Wellbeing.

The next meeting of the Health and Wellbeing Board will be held on Tuesday, 24th January 2023 at 2.00pm.



HEALTH AND WELL BEING BOARD
04/10/2022 at 2.00 pm

Present: Mr Majid Hussain (Vice Chair in the Chair)
Councillors Brownridge, Moores and Munroe

Also in Attendance:

Sayyed Osman – Deputy Chief Executive
Gerard Jones – Managing Director (Children’s Services)
Jayne Ratcliffe – Director of Adult Social Care/DASS
Katrina Stephens – Director of Public Health
Steve Larkin – Children’s Services
Anna Tebay – Public Health
Rebecca Fletcher – Public Health
Elaine Ratcliffe – NHS Oldham
Laura Windsor-Welsh – Action Together
David Jago – Northern Care Alliance
Tariq Tamoor – HealthWatch Oldham
Elaine Ratcliffe – NHS Oldham
Peter Thompson – Constitutional Services

1 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor M. Bashforth, Councillor S. Bashforth, Councillor Sykes, Dr J. Patterson, Stuart Lockwood, Anthony Hassall, Claire Smith, Joanne Sloan, Gaynor Mullins and Mike Barker.

COUNCILLOR JEAN STRETTON

A minute’s silence was held, as a mark of respect, following the recent death of Councillor Jean Stretton, Cabinet Member for Neighbourhoods and a former Leader of the Council.

2 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

3 **URGENT BUSINESS**

There were no items of urgent business received.

4 **PUBLIC QUESTION TIME**

There were no public questions received.

5 **MINUTES**

Resolved:

That the Minutes of the meeting held of the Health and Wellbeing Board, held on 21st June 2022, be approved as a correct record.

6 **JOINT STRATEGIC NEEDS ASSESSMENT**

The meeting was reminded that Health and Wellbeing Boards had a statutory duty to produce a Joint Strategic Needs Assessment (JSNA) for their local population. The JSNA was the process by which the current and future health, care and

wellbeing needs of the local community were assessed to inform local decision making.

Statutory guidance confirmed the role of the Health and Wellbeing Board in the JSNA.

Proposed changes to Health and Wellbeing Board's terms of reference were presented to the June 2022 meeting, on the basis that the Health Inequalities Plan would become the focus of the Board, with membership changes ensuring appropriate coverage of factors such as housing, environment and employment. This widened membership would also enhance knowledge of the JSNA, and the focus of the Health and Wellbeing Board on wider determinants of health should give the distinction between the Board and the Health and Care Locality Board.

Resolved:
That the report be noted.

7

HEALTH INEQUALITIES PLAN: UPDATE

The meeting received a report and a presentation which provided information on a proposed engagement framework for implementing a shared approach to community engagement across the Oldham System.

Improving the quality and scope of engagement, co-design and co-production across the Oldham social support system had been an aim of the Council and its partner agencies since before the COVID-19 Pandemic. As a result, there is a rich and in many cases innovative range of engagement offers across the borough. This included the Doorstep Engagement Team, Oldham's Poverty Truth Commission, the Community Champions public health programme, the Citizen's Panel and Maternity Voices partnership, on top of pre-existing approaches such as the well-respected Youth Council, Place Based Integration programme and Making Every Adult Matter partnership.

There was significant potential to strategically embed the learning from the covid-19 pandemic and approaches that have spread across the social support system. In doing so, it is possible to get the maximum value from a structured and informal engagement, that was taking place, and to improve long-term outcomes for residents as well as increase efficiency for planned interventions.

To underpin the Oldham Engagement Framework, the Council could draw upon prior work on a local 'ladder of engagement' developing in the borough before the Pandemic. There as also significant academic and practical good practice from elsewhere that can be drawn on to inform the principles and values or engagement. The shared principles and values could then support an infrastructure built to give confidence to the system (including funders, sponsors, and regulators), encompassing

Resolved:

1. That adoption of an Engagement Framework for the whole social support system is made a Strategic Priority with Executive Sponsorship amongst the Senior Leadership Team of Oldham Council, and responsibility for its implementation taken up by a partnership board incorporating officers, elected members, residents and community group representatives.
2. That seldom heard voices via community groups representing them are actively involved in developing the principles, values and tools underpinning the framework, so that it is designed from the start to best engage everyone in the borough.
3. That the involvement of critical partners/departments early in the design of the framework including but not limited to data protection officers, legal and strategic sourcing colleagues is prioritised.
4. That dedicated resource is centrally provided for analysis of insights, translation into decision making spaces, and communicating the action taken as a result, as well as investment in a unified platform that all partners are encouraged to make use of.
5. That assessing the effectiveness of engagement approaches across the social support system is adopted as a priority by the Council Scrutiny Committee.

8 **HEALTH INEQUALITIES PLAN: THEMATIC REVIEW**

The Health And Wellbeing Board received a detailed review of one of the key thematic areas, that had been extracted from Oldham's Health Inequalities Plan and considered progress, opportunities and challenges. The themes that were discussed included 'Income, poverty and debt' and 'Health in all policies/Communities and Place'.

Resolved

That the presentation be noted.

9 **PUBLIC HEALTH UPDATES**

The Director of Public Health submitted a report which detailed progress in terms of delivering plans for Health improvements and Health protection. It was agreed that more detailed reports on these issues would be submitted to future meetings of the Health and Wellbeing Board.

Resolved:

That the report be noted.

10 **DEVELOPMENT OF OLDHAM'S HEALTH AND WELLBEING STRATEGY**

The Director of Public Health reminded the meeting that in July 2022 the Health and Wellbeing Board had held a development session to discuss the creation of a new Health and Wellbeing

Strategy for the borough. Initial ideas on content of a strategy had been collated based on the development session discussions and were able to be presented to the Board for discussion in terms of the proposed vision, ambition, principles and priorities.

The Board received a presentation that reported on the ambition to see people generally leading longer, healthier, and happier lives, where the gap in health outcomes within different groups and communities in Oldham, and between Oldham and England is reduced. A demonstrable difference was hoped to be made to the average life expectancy and average healthy life expectancy of residents, and inequalities will be reduced.

The specific aims of the Strategy were:

- a. Giving children the best start in life
- b. Improving mental wellbeing and mental health
- c. Reducing smoking
- d. Increasing physical activity
- e. Improving health literacy

Resolved:

That a further report on the Health and Wellbeing Strategy be presented to the next scheduled meeting of the Health and Wellbeing Board on 15th November 2022.

11

OLDHAM PHARMACEUTICAL NEEDS ASSESSMENT

The Health and Wellbeing Board considered a report that presented the final Oldham Pharmaceutical Needs Assessment 2022. The meeting was reminded that the Health and Wellbeing Board had a statutory responsibility to publish and keep up-to-date a Pharmaceutical Needs Assessment (PNA). The Department of Health and Social Care determined that the publication of PNAs be suspended during the Covid-19 pandemic, with the deadline set for publishing the PNA by October 2022.

The guidance to produce the PNA had been published in October 2021. This aimed to support local authorities to interpret and implement their duties regarding pharmaceutical needs assessments and set out the process to be followed. On behalf of Oldham Health and Wellbeing Board, the Greater Manchester Strategic Medicines Optimisation Team had undertaken the process of developing the PNA according to the guidance.

The draft Oldham PNA was presented for review at the Health and Wellbeing Board in March 2022. The PNA underwent the mandatory consultation of at least 60 days in Summer 2022. After some minor amendments the final report was being presented to this meeting for approval.

Pharmaceutical services were defined by reference to the regulations and directions governing pharmaceutical services provided by community pharmacies, dispensing doctors, and appliance contractors. The pharmaceutical services to which

each PNA must relate were all the pharmaceutical services that may be provided under arrangements made by NHS England & NHS Improvement (NHSE&I) for –

- the provision of pharmaceutical services (including directed services) by a person on a pharmaceutical list
- the provision of local pharmaceutical services under a Local Pharmaceutical services (LPS) scheme; or
- the dispensing of drugs and appliances by a person on a dispensing doctors list.

Resolved:

That the Health and Wellbeing Board approves the final version of the Oldham Pharmaceutical Needs Assessment 2022, for publication in line with statutory requirements.

12

PUBLIC HEALTH ANNUAL REPORT 2021

The Director of Public Health presented the Public Health Annual Report 2021 for the Health and Wellbeing Board's consideration.

The report explained that the Oldham Borough had seen health in general and health inequalities worsen in the decade between 2010 and 2020. Life expectancy had stopped increasing, inequalities between socio-economic and ethnic groups had widened, and for the poorest people in the Borough life expectancy had declined. Since 2020 the pandemic had further exposed and amplified inequalities in health and the social determinants of health in the Oldham Borough, Greater Manchester, as in the rest of England.

The 2021 public health annual report was focused on Oldham Borough's COVID-19 response through the eyes of people living and working in the borough. In general, the Borough had been disproportionately affected by the virus and the interventions in place to fight it. The annual report explores how the pandemic has exacerbated existing health inequalities, and how although the whole borough has struggled with hardship, illness and loss, those who were already struggling have been hit the hardest.

In light of this, the pandemic response had been tailored to help to mitigate these effects, and new ways of working have evolved. The report shared examples of such work and the associated learning and considered how interested parties can take new approaches and apply them to tackling health inequalities.

The first section of the report set the scene by exploring COVID-19 in relation to the data, and Oldham's existing health and health inequalities. The second section formed the main narrative of the report. Oldham Borough's pandemic response is explored through a health inequalities lens, with a particular focus on two key health inequalities reports: Marmot's 'Build Back Fairer in Greater Manchester Report' and the 'The Next Level -Good Lives for All in Greater Manchester by GMCA Independent Inequalities Commission. This section of the

Annual Report discussed how different teams came together to develop new ways of working, with a particular focus on reducing health inequalities and supporting the communities who were most significantly impacted by the pandemic.

The Annual Report was structured around the framework for Building Back Fairer in Greater Manchester and centred around six key themes:

- Communities and Places
- Public Health
- Work and Employment
- Income and Poverty
- Early Years, Children and Young People
- Housing and the Environment

Each section of the Annual Report had been written collaboratively with input from different colleagues both in and outside the council. For each theme, a series of recommendations had been devised, which built upon existing health inequalities work across the borough. The report also drew on the contributions that residents and people working in the borough had made to Oldham's Lockdown Museum, documenting the creativity and resilience that has been shown by the Borough's residents through this unprecedented and difficult period. Residents' photos, quotes, stories and poems are featured throughout the report to help tell Oldham Borough's COVID-19 story.

Resolved:

That the Public Health Annual Report 2021 be noted and welcomed.

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DATE OF NEXT MEETING

It was noted that the next meeting of the Health and Wellbeing Board will be held on Tuesday, 15th November 2022 at 2.00pm.

The meeting started at 2.00pm and ended at 4.15pm



Report to HEALTH AND WELLBEING BOARD

TITLE: Better Care Fund Plan 2022-23

Portfolio Holder:

Councillor Barbara Brownridge, Cabinet Member Health & Social Care

Officer Contact: Jayne Ratcliffe, Director of Adult Social Care

Report Author: David Garner, Head of Business Strategy and Performance Adult Social Care

Contact: 07581 575011/ david.garner@oldham.gov.uk

Date: 07 November 2022

Purpose of the Report

To provide the Health & Wellbeing Board with details of the Oldham Better Care Fund (BCF) Plan for 2022-23 and to obtain sign off in line with the requirements of the national conditions of the BCF.

Requirement from the Health and Wellbeing Board

1. That the Health & Wellbeing Board considers the content of the Oldham BCF Plan and provide any suggested amendments.
2. Subject to any agreed amendments Health & Wellbeing Board agrees to sign off the plan in line with the requirements of the national conditions of the BCF.

Title**1. Background**

- 1.1 The details of the operation of the BCF are set out in two documents: *Better Care Fund policy framework 2022 to 2023* and *Better Care Fund planning requirements 2022-23*. These documents form the basis of the Oldham BCF plan for 2021-22.
- 1.2 In line with the requirements the Oldham BCF Plan was submitted on 26 September 2022. The process allows for submission of the plan prior to approval of the Health and Wellbeing Board.
- 1.3 The Oldham Plan has been approved by the regional Better Care Fund Panel and has been forwarded to the central team for sign-off.
- 1.4 For 2022-23 the BCF plan is in three parts: an overall template that provides information on income, expenditure, type of schemes funded, metrics and how the plan meets national conditions; a narrative plan outlining the key areas of focus in Oldham and a Capacity and Demand template with a focus on supporting hospital discharge.

2. Current Position

- 2.1 The BCF continues to consist of three main funding contributions: NHS CCG contribution to the BCF; the Disabled Facilities Grant (DFG); and the Improved Better Care Fund (iBCF).
- 2.2 The total value of the BCF in Oldham in 2022-23 is £35,119,107. This is broken down as follows for 2021-22:

Funding Sources		Income
NHS Greater Manchester ICB Contribution		20,775,612
Disabled Facilities Grant (DFG)		2,343,287
Improved Better Care Fund (iBCF)		11,187,623
Total		£35,119,107

- 2.3 Funding is dependent on meeting the following four national conditions:

National Condition 1: a jointly agreed plan between local health and social care commissioners signed off by the HWB

National Condition 2: NHS contribution to adult social care to be maintained in line with the uplift to CCG minimum contribution

National Condition 3: invest in NHS commissioned out of hospital services

National condition 4: implementing the BCF policy objectives

- 2.4 National Conditions 1-3 are the same as those set out in 2021-22. National Condition 4 has changed from improving outcomes for people being discharged to hospital in 2021-22 to requiring areas to agree a joint plan to deliver health and social care services that support improvement in outcomes against the following BCF policy objectives:
- enable people to stay well, safe and independent at home for longer
 - provide the right care in the right place at the right time.
- 2.5 There remains a focus on safe discharge from hospital but extends the requirement to promote independence and address health, social care, and the housing need of people who at risk of reduce independence.
- 2.6 Beyond the four conditions, and other grant conditions, areas have flexibility in how the fund is spent but need to agree ambitions for how spending will improve performance against the following metrics:
- avoidable admissions to hospital;
 - admissions to residential and care homes;
 - effectiveness of reablement; and
 - hospital discharges that are to the person's usual place of residence.
- 2.7 The funding is utilised across health and social care to fund a wide range of provision for residents including the following:
- Residential enablement at Butler Green and Medlock Court
 - A range of dementia services across the borough
 - Community equipment and wheelchair provision
 - Minor adaptations
 - A range of Falls Services
 - Warm Homes
 - Alcohol liaison
 - Carers' support
 - Healthwatch
 - Respite Care
 - Stroke support services
 - A range of services to support hospital discharge
- 2.8 During 2021-22 a review of the funding arrangements was carried out which resulted in an updated group of services supported by the various components of the Better Care Fund. These are set out in the overall plan template and include changes to Support Living funding and funding being made available for the new Adult Referral Contact Centre (ARCC).
- 2.9 As the 2021-22 policy framework and planning guidance were delayed the narrative element of the Oldham Plan for 2022-23 continues to focus on how we will continue to deliver significant improvements in the health and wellbeing outcomes of our residents as we move towards place-based, person centred provision of care and

services. This is the same approach taken in 2021-22. However, there is an additional element in the narrative plan relating support for carers. Each section has been updated to reflect changes and progress that has occurred during 2022.

- 2.10 We understand that the plan has been agreed both regionally and will be agreed nationally once we confirm that the plan has been agreed by the Health & Wellbeing Board as required under National Condition 1.
- 2.11 Going forward a new policy framework for the BCF, from 2023, including how the programme will support the implementation of the new approach to integration at a place level, relating to Integrated Care Systems, set out in the Health and Social Care integration White Paper. The BCF Support Team have indicated there will be extensive consultation and engagement with local areas in the development of the new framework.

3. Key Issues for Health and Wellbeing Board to Discuss

- 3.1 For the Health and Wellbeing Board to consider the contents of the BCF Plan for 2022-23 and make any suggested amendments.
- 3.2 To agree whether the HWB is prepared to sign off the plan, subject to any amendments it proposes, in order to meet National Condition 1.

4. Recommendation

- 4.1 It is recommended that the Health and Wellbeing Board agree to sign off the Better Care Fund Plan for 2022-23.



Report to HEALTH AND WELLBEING BOARD

Development of Oldham's Health and Wellbeing Strategy

Chair: Cllr M Bashforth

Officer Contact: Katrina Stephens, Director of Public Health

Report Author: Kathryn Willan, Specialty Registrar – Public Health

Date: 15/11/2022

Purpose of the Report

In July 2022 the Health and Wellbeing Board held a development session to discuss the creation of a new Health and Wellbeing Strategy for the borough. The proposed vision, ambition, principles, and overarching priorities were discussed at the Health and Wellbeing Board on the 4th October. In collaboration with colleagues from across the Board membership, the content for each priority area, including background and suggested goals, has been drafted and can now be presented to the Board for discussion.

The strategy aims to set out high level objectives for the coming 7-8 years, with the intention that actions to achieve these are embedded within other strategies, action and service plans developed and owned by the organisations which make up the Board's membership.

Requirement from the Health and Wellbeing Board

Board members are asked to:

- Discuss and agree on goals and actions outlined within each priority area
- Offer any feedback on the strategy as a whole
- Receive a final draft strategy for sign off at the next Board meeting

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Health Inequalities Plan

Theme; Health and Wellbeing, and Health Services

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Sponsors; Katrina Stephens and John Patterson

15th November 2022

Agreed Actions

Objective		Agreed action
Have a coordinated approach to prevention and early intervention, supported by a sustainable funding model.	HW1	Develop a coordinated whole system approach to delivering Healthy Weight across Oldham to include a focus on schools to include oral health and to link to existing work around mental wellbeing in schools.
	HW2	Reviewing existing provision and sustainability of investment in early intervention and prevention, including social prescribing.
	HW3	Develop a directory of services for the system to clearly communicate what preventative and early intervention services are available for residents to access, carefully considering the capability and capacity of support available.
Strengthen mental health offer in the borough responding to increase in need during and post covid-19	HW4	Further development of Oldham MH Living Well model, transforming of community MH services. Focus on 'no wrong front door' and MH teams working at a PCN level more focused on population need.
	HW5	Increase capacity for, and equity of access to, addiction services, including developing dual diagnosis pathways.
	HW6	Include questions relating to MH in the NHS Health Check and link patients to appropriate support
	HW7	Evaluate and where appropriate identify funding to sustaining our existing prevention resources e.g. TogetherAll.

Agreed Actions continued

Objective		Agreed action
<p>Improve social support around the health offer, particularly around debt and benefit advice and referral into employment support programmes.</p>	HW8	Work to develop EMIS/elemental referral functionality to make it easier for GPs to refer for social support and behaviour change and showcase at GP training event.
	HW9	Collect and report on primary care data on referrals into social and employment support to target improvements in uptake.
	HW10	Ensure pathways to wider support exist for those who have suffered a serious or unexpected illness which may impact their finances.
<p>Improve access to primary care for most vulnerable groups</p>	HW11	Further development of Oldham MH Living Well model, transforming of community MH services. Focus on 'no wrong front door' and MH teams working at a PCN level more focused on population need.
	HW12	Increase capacity for, and equity of access to, addiction services, including developing dual diagnosis pathways.
	HW13	Include questions relating to MH in the NHS Health Check and link patients to appropriate support

Agreed Actions continued

Objective		Agreed action
<p>Reduce harm caused by automatically discharging people who don't attend appointments.</p>	HW14	Work with primary, secondary and community care to develop a DNA policy that makes allowances for DNAs due to social reasons and keeps people on care pathways. A specific focus on children non-attendances as part of this work.
	HW15	Reporting on waiting lists and length of wait by protected characteristics and income level and review the reasonable adjustments that are made for residents where appropriate.
<p>Improve data and intelligence on health inequalities to inform preventative work</p>	HW16	Work with GM screening and immunisations team to improve Oldham dataset on screening and immunisations to a more granular level of detail so demographic variation in uptake can be understood and action taken.
<p>Improve support and access to services for LD residents</p>	HW17	Partners to support delivery of the LD strategy and action plan across the borough and ensure that when measuring health inequalities that outcomes for LD residents are reported as a group, drawing on the LD dashboard.

Focus areas for today's discussion

- Oldham Prevention Framework
- Population Health Management
- Living Well
- Focused Care Evaluation

Oldham Prevention Framework

November 2022

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Purpose

1. To develop a single shared framework for Early Intervention & Prevention in Oldham
2. To oversee a review of commissioning and grant funding to the Voluntary, Community, Faith & Social Enterprise Sector

Prevention Framework Objectives

- To articulate shared objectives and outcomes
- To ensure prevention is central to everything we do
- To review and make sense of our current early intervention & prevention offer across the system
- To identify gaps
- To avoid duplication and maximise effective use of resources - building on work already done
- To support investment and commissioning decisions
- To support a collective approach to deliver enablers, such as workforce development
- To ensure resident focus and alignment to place-based delivery

Prevention Framework – Development Approach

Phase 1:

- Shared language & terminology
- Shared objectives & outcomes
- Mapping current offer and identification of gaps across the life course

Phase 2:

Agreed plans/approach for:

- Directory of support/services/resources
- Workforce development
- Reviewing and re-designing pathways
- Investment in and commissioning of early intervention services
- Evaluation of prevention and early intervention approaches, services & interventions

Prevention Framework – Development Approach

- Workshop approach
- Representatives from:
 - Adult Social Care
 - ICS (incl. Primary Care Commissioning)
 - Children's Services
 - Education
 - Communities
 - VCFSE
 - Public Health
 - Customer Services
 - Housing Strategy
 - Comms

Goal: People are healthy, happy, resilient and independent



Ham Prevention Framework – Working Draft November 2022

Goal: People are healthy, happy, resilient and independent

What's going on? (for residents)	What do we offer? (place & services)	How do we define that? (who & why)	What does it look like? (key characteristics)
Experiencing crisis or complex problems or challenges	Crisis or intensive support services	Intensive support for people with complex needs or in crisis. Keeping them safe, managing problems and reducing impacts.	Acute crisis intervention or planned support. Likely to be multi-agency. May be specialist / statutory.
Experiencing problems or challenges	Support services	Bespoke support for people with identified needs. Reducing impacts or stop issues getting worse.	Planned support. May be single agency / specialist or key worker coordinating a range of support services.
Staying well despite some risks or concerns)	Some extra help and support; Help to access services for everyone	Targeted offer for people seeking help or at risk. Preventing issues escalating or reducing impact of inequalities.	Self-help. Community based activities and support. Low level support services available for those who need it. No barrier to access.
Living well / Living well	A good place to live; Services for everyone	Available to everyone. Creating conditions within places and communities for people to be well and thrive.	Social, economic and environmental conditions. Accessible services widely advertised. Empowering people and enabling self-help.

Ham Prevention Framework – Working Draft November 2022

Aim: People are healthy, happy, resilient and independent

What's going on? (for residents)	Objectives (what is needed to achieve the aim)	Outcomes (what should we see if successful)	
		For residents	For services
Experiencing crisis or complex problems or challenges	<p>People are safe and the impact of problems and challenges on their life is minimised so that the level of support can be reduced</p> <p>Services work together to provide the right support at the right time to keep people safe and tackle the root causes of problems</p>	<p>Improved individual wellbeing</p> <p>Reduction in risk and complexity</p>	<p>Coordinated and integrated services</p> <p>Fewer people needing intensive support</p>
Experiencing problems or challenges	<p>People have the support they need to reduce the impact and/or tackle problems when they occur and live as well as possible</p> <p>Services work together to provide the right support at the right time and tackle the root causes of problems</p>	<p>Improved individual wellbeing</p> <p>People do not reach crisis or complexity</p>	<p>Coordinated and integrated services</p> <p>Fewer people needing intensive support</p>
Staying well despite some issues or concerns)	<p>Individuals and communities have the capacity to develop, implement and sustain their own solutions to problems and improve their own health, wellbeing & resilience</p> <p>Identify and provide additional targeted activity for populations/groups identified as having the highest risks of poorer outcomes</p>	<p>Reduced health & wellbeing inequalities</p> <p>People are doing more for themselves</p>	<p>Fewer people needing support services</p> <p>People are accessing services earlier to manage risks</p>
Living well / Living well	<p>High quality services for everyone that are open and accessible</p> <p>The environment and community in which people live supports health, wellbeing, resilience and independence</p>	<p>Improved population health & wellbeing</p> <p>People are doing more for themselves</p>	<p>Fewer people needing support services</p> <p>More people accessing services for everyone</p>

Ham Prevention Framework – Working Draft November 2022

Goal: People are healthy, happy, resilient and independent

Framework Principles

Shared aim for people and places to be as **happy, healthy, resilient and independent** as possible

Strengths-based - built around people not services

Provide the **right support at the right time** – boundaries between levels are blurred

People may be at any level or more than one level, at any time, and move between levels

Work to purpose and outcome – not time or target driven

Built on a **shared system wide understanding of support**

Investment Principles

- **Holistic investment in outcomes** to achieve value – not the cheapest services
- **Commission less, design more** – working with communities
- **Focus investment on prevention** and demand reduction
- **Seek to remove barriers** to effective delivery

Residents First Principles

- **Enable people to help themselves**
- **Residents know how to access support**
- Provide holistic support to **tackle the root causes** of issues
- **Trauma informed**
- **Whole family focus**
- **Coordinated support** – not assessments and hand offs
- **Proactive and curious professionals**

ham Prevention Framework – Working Draft November 2022

- Initial mapping of current service offer is underway
- Focus on nature of the service and its functions and where they sit within the framework
- Next stage will be to look at the commissioning arrangements and costs
- Mapping approach is flexible to analyse and organise the information in different ways as needed

Theme &/ Life Stage	Service / Provider	Function	Living Well	Staying Well	Problems & Challenges	Crisis or Complex
<i>e.g. Children's Health, Education & Wellbeing</i>	<i>Name of service &/ provider</i>	<i>What does this service deliver?</i>	<i>At what level of the framework does this function deliver?</i>			



Population Health Management

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Health and Wellbeing Board

November 2022



What is Population Health Management?

Population Health Management is a data-driven tool or methodology that refers to ways of bringing together health-related data to identify a specific population that health and care systems may then prioritise for particular services.

For example, data may be used to identify groups of people who are frequent users of accident and emergency departments, to offer preventive interventions that improve health and reduce demand on acute services.

PHM priority areas:

For all 5 PCNs:

- COPD
- Asthma
- Diabetes

Additional 3 areas, of:

- Frailty
- Mental Health
- Cardiovascular disease
- Cancer
- Women's health
- Child health
- BAME inequality

What we did – September-November

- Initial meetings with teams from each of 5 PCNs as well as the ICS primary care commissioners
- Discussion of approaches and initial ideas
- Project 100 Odham Public Health – research to bring together relevant data on populations, key health inequalities and wider determinants in each of PCN areas
- Also discussions with various council teams and external partners to explore possibilities for joined-up working to optimise linkages – aim to reduce health inequalities in all work
- Presentation of intelligence to PCN teams for discussion – guiding proposed PHM areas and plans

Outcomes so far

- PCNs facing different challenges – variation in uptake of PH support across PCNs
- Positive discussions with GP teams at a PCN Development day
plans made for PHM work to address:
 - Bowel and cancer screening- improving uptake amongst BAME groups to reduce health inequalities in cancer
 - Pathways around AF, hypertension and heart failure – to optimise early management and prevention
 - Cost of living – a key determinant of health inequalities in many of our more disadvantaged populations



Living Well

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Living Well

- The Living well model continues to develop within Oldham, alongside the CMHT transformation.
- The multi-disciplinary team within each of the 5 PCN's is growing as more staff are aligned to each team. This will ensure a more place based and person centred approach to providing MH services in the places where people need them most.
- Referral pathways into the teams are being reviewed so that these are clear and colleagues are aware.
- Mental Health will be brought to the December Health and Wellbeing Board meeting as a topic for the development session

Health Improvement Highlight Report

November 2022

Update for:	Health and Wellbeing Board	Period Covered	November 2022
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Work area	Priority objectives	Progress this period	Planned activities for next period
Sexual Health and Teenage Pregnancy	<p>Maintain our delivery of high-quality sexual health service including long-acting contraception</p> <p>Reduce teenage conceptions</p>	<p>A teenage pregnancy needs assessment has been completed and a self-assessment started against the national standards. Pathways have been improved between Family Nurse Partnership and our sexual health services to ensure good contraceptive care to teenage parents.</p> <p>The public health team and HCRG have been working together to plan an Oldham Sexual Health stakeholder engagement event for December to bring together the wider system and agree our priorities going forward.</p>	<p>Complete self-assessment and develop plan to address priorities identified</p> <p>Delivering the Oldham Sexual Health stakeholder engagement event and agreeing future priorities.</p>
Healthy Weight and Physical Activity	<p>Establish a Healthy Weight and Physical Activity group to coordinate actions including oral health</p>	<p>Draft terms of reference have been developed</p> <p>Draft Action Plan has been developed for oral health</p>	<p>Hold the first meeting, and agree combined priorities and action plan</p>
Tobacco Alliance	<p>Collaboratively support the strategic vision of making Greater Manchester Smoke Free by 2030. This will include facilitating the local delivery of evidence-based tobacco control work across Oldham to reduce smoking rates, minimise tobacco-related harm and contribute to reductions in health inequalities.</p>	<p>The Alliance is continuing to meet regularly on a quarterly basis</p> <p>Oldham Tobacco Control Action Plan drafted (which is based on evidence and has strong links to GM and National guidance and priorities).</p> <p>5 workstreams (sub-groups) identified based on local priorities –</p> <ul style="list-style-type: none"> • Illicit tobacco and enforcement • Alternative forms of tobacco • Communications • Smoke Free homes • Children and Young People. <p>Oldham has the highest numbers of illicit cigarettes seized across GM, thanks to the hard work of colleagues in Trading Standards</p> <p>Oldham Smoking Cessation Transfer of Care (CURE/Secondary Care to Community Pharmacy) pilot used as basis for national roll out of NHSE commissioned Advanced Service. Finalist for ‘Provider Collaboration of the Year’ award in HSJ Awards 2022.</p>	<p>Undertake review of ‘smoke free’ places, including review of all partner organisations policies. Aim to create an Oldham approach, including finalising the Oldham’s position statement on vaping.</p> <p>To roll out a survey to residents across Oldham to pull together data and insight on prevalence (in particular of alternative forms of tobacco and nicotine) to inform the work going forward.</p>

		Oldham carried out a successful Stoptober campaign with support from all partners including Oldham Council, ABL and the NCA	
Healthy Start	Develop and deliver an Infant Mortality Action Plan	<p>An updated intelligence report on infant mortality has been agreed. An evidence review has been carried out to establish priorities. An update has been delivered to the Oldham Safeguarding Children's Partnership and agreement from the partnership to contribute to the work</p> <p>An initial planning session was held with key stakeholders to identify partners to be involved in the work.</p>	Hold the first meeting and develop the action plan
Overall Governance	Establish a Health Improvement Group that reports to the Health and Wellbeing Board	Draft terms of reference have been developed,	Hold the first meeting, and develop a reporting structure

Health Protection Highlight Report

September 2022

Update for:	Health and Wellbeing Board	Period Covered	November -March 2023
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Work area	Priority objectives	Progress this period	Planned activities for next period
Outbreak support	Manage outbreaks of communicable disease, including respiratory & new and emerging infections	<p>Ongoing support provided to care homes, schools and other settings to manage COVID</p> <p>Visits made and information provided to higher risk settings to reduce risk of monkeypox transmission</p> <p>Support provided to care home to manage an outbreak of invasive Group A streptococcal infection</p> <p>Support to Care Providers with Winter Illnesses such as Flu, Covid, and Gastro-Intestinal Illnesses</p>	<p>Continue to work with UK Health Security Agency to monitor risks and respond to outbreaks</p> <p>Deliver training sessions to support the home with GAS/IGAS outbreak. Topics to be covered</p> <p>Hand Hygiene and Moments of Care Mask Wearing and PPE Decontamination and Cleaning Working in a team during an outbreak</p> <p>Continue with local response to outbreaks as and when it is required.</p>
Infection prevention & control in high- risk settings	Maintain and progress with an audit programme of high -risk settings GP Practices and Care Homes and Early Years settings	<p>IPC Audit for Care Home April - September 2022 Overview</p> <ul style="list-style-type: none"> • 10 Audits have been undertaken by IPC team, of which 8 had action plans • 5 Self-audits have been returned to date, with more expected to be returned for review • There are no outstanding face to face care home audits for this period • Visits to 4 Care Homes due to concerns raised, ongoing support in relation to IPC practices and audit requirements <p>IPC Audit for GP Practices April - September 2022:</p> <ul style="list-style-type: none"> • 5 Audits have been undertaken by IPC team, of which 3 had provided action plans • 9 Self-audits have been returned to date, with more expected to be returned for review • There are no outstanding face to face GP audits at this time 	<p>IPC Audit plan for October 2022 - March 2023:</p> <ul style="list-style-type: none"> • 1 Care Homes will require re-audit December 2022 (or earlier if action plan completed) • 0 GP practices will require re-audit • 15 Early Years Settings will require IPC Audit to be completed by IPC team <p>Ongoing support visits to Care Homes where concerns are raised to support with IPC practice, provide training and resources to meet audit requirements</p>

		<p>IPC Audit Early Years Settings April - September 2022:</p> <ul style="list-style-type: none"> •5 audits in Early Year settings have been undertaken 	<p>Training sessions are being delivered on- line to support improvements with IPC practices on- line</p> <p>Monday 31st October-Friday 19th October and then monthly thereafter</p> <p>Topics are: Hand Hygiene and Moments of Care Cleaning and Decontamination Winter vaccines Working in a Team during an outbreak</p>
Flu	Increase uptake of flu vaccinations among all priority groups and manage outbreaks effectively	<ul style="list-style-type: none"> • Attendance at monthly covid and flu programme meetings • Raising awareness of the importance of winter vaccinations at provider forums, locally and across the GM Health Protection Network • Supporting Care Home staff with vaccine hesitancy 	<p>Delivery of key immunisation messages to Oldham LA Engagement Team on Winter Flu Vaccinations</p> <p>Seeking to obtain the minimum standards for immunisation (Anaphylaxis Packs/PGD and Cold Chain resource) in order to deliver winter vaccination to at risk staff</p>
Healthcare Acquired Infections (HCAI) & Anti-microbial resistance (AMR)	Provide support to prevent and reduce risks associated with HCAI and AMR	<p>Along with the audit programme the Health Protection Team deliver a Certificate of Excellence training programme. The programme is for Care Home, Care at Home Staff and GP Practices and is delivered to reduce infections in our high-risk care environments.</p> <p>The following sessions have been delivered between April and September 2022</p> <ul style="list-style-type: none"> •27.6.22 - Care Home staff - gastrointestinal illness (including outbreak management) •29.6.22 - GP practices - Back to Basics IPC including IPC audit •7.9.22 - Care Home staff - Oral Hygiene and respiratory illness including aspiration pneumonia •21.9.22 - GP Practices - HCAIs, AMR, Respiratory Illness/Vaccines, Sepsis <p>Future training:</p> <p>Monthly facilitation of the HCAI Review meetings with the ICS, reviewing clostridium difficile cases or bacteraemia's in line with National Guidance.</p>	<p>Certificate of Excellence Training planned for October 2022-March 2023</p> <ul style="list-style-type: none"> •13.01.2023 - Care Home staff - catheter management: reducing harm •25.01.2023 - GP practices - relevant topic area to be confirmed, in addition to reviewing the role of the IPC link worker and undertaking IPC self-audit. Implementation of catheter care pack for Nursing staff to support reduction in CAUTI and related issues

		Identifying avoidable and unavoidable cases and providing feedback to prescribers	Continuation of the HCAI review meetings
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